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JAN 15 1925

248
SECRETARIES

January 13, 1925

SHANTUNG

Dr. Harold Balme
S.S. "Empress of Asia"
Arriving Vancouver Jan. 26, 1925

Dear Dr. Balme:

TRANSFER

I hope you have had a fine trip across the Pacific although January is frequently quite a stormy month on that so-called peaceful body of water.

It is good to know that you are coming this way and we look forward with the greatest pleasure in seeing you personally.

When you are in New York, if we know long enough in advance of your coming, we can arrange for a meeting of the Executive Committee of the North American Joint Board. I understand from your letter that you will be here sometime during the latter half of February.

I do not believe that it is necessary for you to go out of your way at all to visit the Secretary of the Church of the Brethren in Elgin, Illinois. Dr. MacRae, I think, was there himself and the Board has committed itself to support Mr. Cassidy in the University and I believe will also make a grant toward the current expenses of the University.

No much progress has been made regarding the hospital scheme; the Woman's Committee has not yet found the additional \$10,000. Gold, there doesn't seem to be much prospect of securing it from England and the Canadian Presbyterian Women have not given very favorable response, as I understand it. Furthermore, the final and official approval has not come from Great Britain for the plan which calls for the transformation of the present hospital and the erection of one large new unit. Lately we have heard that the previous plan of a separate woman's hospital across the street from the present hospital will be carried out. If the Woman's Committee could secure the \$10,000. Gold then the China Medical Board would probably make payment on account and interest could be accruing to the benefit of the Institution.

Bylaws. Mr. MacRae has written some helpful suggestions and Dr. Warnshuis has been requested by the British Joint Board to talk the question over with us and we shall be very glad to have your cooperation. I still feel that an unusual degree of authority should rest in the hands of the field body and I think such a course would be justifiable if the field body were somewhat more representative of the varying responsibilities of the respective cooperating units.

Looking forward with great pleasure to seeing you about a month hence,
I am

Very sincerely yours,

GTS-NMF

George T. Scott

my to Edmonton address

0919

Harold Balme
SHANTUNG CHRISTIAN UNIVERSITY
 TSINAN, CHINA

British Joint Board

F. H. Hawkins, LL.B., Chairman
 R. Fletcher Moorhead, F.R.C.S., Secretary

North American Joint Board

Paul Monroe, Ph.D., LL.D., Chairman
 George T. Scott, M.A., Secretary

Field Board of Managers

SCOTT REC'D
 Chang Po-ling, Litt. D., Chairman
 Harold Balme, F.R.C.S., Secretary

FEB 2 1925

Ans'd

British Office
 19, Farnival St., London, E.C.4

North American Office
 156 Fifth Avenue, New York City

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FILING DEPT.

Officers **MAR 6 1925**

SECRETARIES

HAROLD BALME, F.R.C.S.,
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 J. S. WHITEWRIGHT
 Director, Extension Department
 J. WALTER HUNTER
 Registrar, Acting Treasurer
 PAUL C. CASSAT
 Treasurer

TSINAN

January 20th 1925.

Rev. George T. Scott, D.D.
 156 Fifth Avenue,
 NEW YORK.

Dear Dr Scott,

I am writing this letter on the "Empress of Asia", and if all goes well we should be in Vancouver on Monday next, 26th inst. From there my schedule will somewhat depend on MacRae's movements, as I am most anxious to meet him before he returns to Tsinan, but my provisional timetable is as follows:-

<u>Date.</u>	<u>Place.</u>	<u>Address for mail, etc.</u>
Jan. 28-Feb. 2	Edmonton.	c/o Mrs Arthur Hobbs, 11,009 - 80th Avenue, Edmonton, Alberta.
Feb. 2 - 3	Saskatoon.	c/o Miss Grace Cheer, 537 Fifth Avenue, Saskatoon.
Feb. 7 - 9	Winnipeg.	c/o Horace Ormond Esq, 1 Roslyn Place, Winnipeg.
Feb 10 - 11	Minneapolis.	c/o Dr J.R. Birkelund, 425 South Fourth Street, Minneapolis.
Feb 12 - 13	Chicago & Elgin.	c/o Mrs Avann, 4949 Indiana Avenue, Chicago.
Feb. 14 - 17	Toronto.	c/o 439 Confederation Life Chambers, Toronto.

If this schedule hopes out, I shall hope to arrive in New York from Toronto on the morning of ~~Monday~~ ¹⁸ Feb. 18th, and will make an early effort to get into touch with you. I will however inform you of any important changes in my plans, and as my movements are somewhat uncertain it would be inadvisable to forward any mail to any of the above addresses unless you yourself had any matters of importance that you wished to communicate with me. Should any letters reach me.

0920

JAN 20 1926

in your care, I should be grateful if you would kindly hold them until my arrival in New York, or until I am able to send you an address to which they can be forwarded with safety.

We are having a fair passage across, and although the second-class accommodation on this boat is not exactly luxurious, we are all quite comfortable.

You will doubtless have heard ere this of the new developments in the Anti-Christian movement in China,- the trouble at Wuchang, the strikes at Changsha and Siangtan, anti-religious meetings on Christmas Day in various places, and, in particular, the Kaifeng resolutions (a copy of which I enclose). These movements are significant, and symptomatic, though not, in my opinion, a cause for panic. They form one of the many subjects upon which I shall be delighted to have an opportunity of conference with you.

Sailer
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My present plan (subject to revision after meeting you) is to spend about a fortnight in New York and vicinity, so as to give time for conference with you and others, and also to visit Mr Roger Greene, Dr Neal, and, if possible, the Cassat's. I then propose to sail for England during the first few days of March, my wife and the family having already proceeded there direct via Suez. I have however purposely delayed getting any trans-atlantic reservation until I have had an opportunity of seeing you, and of learning of the arrangements for the first meeting of the Board of Governors of the University.

All was happy and peaceful in Tsinan when I left, and I hope that the presence of a number of disbanded soldiers in Shantung will not lead to disturbances in the province.

With kind regards,

Yours very sincerely,

Howell Talbot

0921

Harold Palmer

Shantung Christian Univ -
COPY

En Route from China to England.

January 21st, 1925.

FILING DEPT

JUL 15 1925

SECRETARIES

J. H. Oldham, Esq.,
Edinburgh House,
London S.W.1.

My dear Oldham:

You will doubtless have heard, from one or another, of the Anti-Christian Movement which has been taking place in China within the past few months, and which has so far expressed itself in the form of resolutions inimical to the ~~national~~ teaching of religion and the control of schools by western nationals, anti-religious meetings in various centres, organised strikes in some of the mission schools and colleges, press articles and pamphlets, etc. and so forth. It has occurred to me that it would possibly be of value to you to have a full statement of the present position, and of the causes leading up to it, as seen by one who is himself engaged in the direct work of Christian education in China, and I am therefore going to attempt to write to you in some detail regarding the situation. I shall of course confine myself, in so doing, to actual facts of which I have personal knowledge; but in making any attempted inferences from these facts, I shall merely be offering my own personal opinion, which may be quite worthless.

1. To understand the present situation in the educational sphere in China I think we need constantly to remind ourselves that for some years past Christian Education has been occupying somewhat of a false position, and that the true function of the Mission School or College has been largely obscured by the accident of circumstances. When mission schools were first started in China, their main objection was the provision of a simple education for the children of the Christian community under conditions such as would preserve and foster religious faith and understanding, and thus provide a trained leadership for the indigenous church. As time wore on, however, and as the attitude of China towards Western knowledge began to change, these schools began to be appreciated in an entirely new way, on account of the commodity which they had to offer, the value of which was being recognized. There was a growing demand for western science and history, for western medicine, for English, a demand such as the government and private schools of the country were unable to supply, and the mission schools and colleges were looked to, with more or less gratitude, as a means for meeting this demand. The result inevitably followed that, in the eyes of many, such Christian schools received a new justification, in that they were offering something to China of which she stood in sore need, that something being modern, efficient education. It was only the few who remembered that such a state of things could only be temporary in nature, and that unless Christian education had a *raison d'etre* in China which was unique in character, the time must unquestionably arrive when it would be superseded by a national educational system.

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2. During the last few years there have been many indications that such a time is approaching:

In the first place there has been a rapidly increasing number of educational leaders in China, highly trained and well qualified, who have given their lives in the endeavour to raise China's national educational system to a level worthy of a country in which the scholar has always been held in highest esteem. Many of these men are themselves the product of Christian education, towards which they acknowledge a true debt of gratitude; but all are men of patriotic motive, fired with the ambition to see their country able to care for its own educational problems, without any need to ~~rely~~ rely upon the help of other nationals. It is ~~x~~ an interesting and significant fact that neither politics nor commerce succeeds in diverting these men from their main objective, - indeed, it may be asserted that during all the unrest and instability of the past few years the only sphere which has shown encouraging signs of progress and solidity has been that of education.

In the second place, there has been a marked tendency towards corporate action on the part of these educational leaders. For many years past each ~~provin~~ province in China has had its own provincial educational association, but during this last decade there has come into existence a National Federation of such associations, which holds an annual conference to which each province sends regularly elected delegates. Actions brought before this Conference are also considered by the individual Provincial Associations, so that when agreed upon they have the force of the whole educational opinion of the country behind them, and carry irresistible weight with the Central Board of Education, which in almost every instance acts upon their recommendations. This was seen in striking fashion last year when the whole educational system of China was changed by the Board of Education, - nominally on the advice of a few experts specially called in to advise them, but actually as a result of the strong resolution passed by the National Federation of Provincial Educational Associations at Canton in 1923.

Nor is this development of a corporate spirit confined to the official educational associations. Within the past four years a number of private educational societies, situated in various parts of the country, have come together and formed one of the strongest associations existing in China at the present time, - the National Society for the Advancement of Education. This Society has its headquarters in Peking, and has already issued a series of invaluable monographs on various aspects of the educational problem, whilst its annual conferences, which are now attended by some hundreds of delegates from every part of China, always provide most informing and stimulating discussions. It is this Society which was responsible for the invitation to Dr. Paul Monroe to study and report upon the Middle School system during the year 1921, and which has since brought Professors McAll and Twiss to China for other investigations.

In the third place, in spite of the financial stringency from which all civil departments have suffered in China during the past few years, there has been a steady growth of well-equipped schools and colleges in certain parts

of China, and a marked raising of standards, both as regards the qualifications of teachers employed and the quality of instruction offered. Universities such as the Government University at Peking, Nankai at Tientsin and South-Eastern at Nanking are today able to command the services of some of the finest teachers that modern China has produced, and the number of such institutions is steadily growing. Moreover, the facts that the lines connecting such institutions with the educational foundations of the West are now established direct, and that such a Board as the China Medical Board is more and more inclining to assist these national colleges, rather than those which are controlled and staffed by westerners in China, gives hope of still further improvement in equipment and plant. An even greater factor may also be available in the near future if, as is confidently hoped, a large portion of the released Boxer Indemnity Funds is placed at the service of these national schools and colleges.

3. Up to this last year there have been but few signs of actual hostility towards Christian schools and colleges, on the part of these educational leaders. Many of them, it is true, were inclined to belittle the Christian contribution in their pronouncements or articles upon the educational situation, whilst there was apt to be an absence of the usual spirit of comity in such ~~extra~~ matters as the engaging of teachers already under contract to missionary institutions; but apart from these general indications there was no active opposition. Such a feeling of opposition has, however, been steadily growing, and my Chinese friends tell me that it has largely been brought about by the publication of the report of the China Educational Commission. It was that report which revealed to many of these Chinese educators the existence of what they came to feel was a dual system of education in the country, extending all the way from kindergarten to university, paralleling and even threatening to rival the government national system. Furthermore, this duplicate system of education had a propagandist objective, certainly religious in nature, and possibly (as many of them thought) even political in purpose. Thus there sprung into existence two opposing forces, the one mainly nationalistic in motive, protesting against a system of schools controlled by the nationals of other lands, acknowledging no definite allegiance to China nor conformity with her educational requirements, and tending to weaken the sense of patriotism of the scholars; the other mainly anti-religious, protesting against compulsory religious services in a country whose educational system is purely secular in character, and demanding complete religious freedom.

This spirit of opposition first came to light at the annual conference of the National Society for the Advancement of Education in July last, when a heated debate took place amongst the six hundred delegates present, and the following resolutions were passed:-,

1. That the Government be asked carefully to determine regulations for the registration of schools, to be observed by all schools in the country.
2. That there be two classes of registration, A and B. All schools and institutions of similar character should without exception be registered under Class B. Those schools that comply with the minimum government requirements as to curriculum, and which on inspection show nothing out of harmony with the form of government and national spirit of China, may be registered as Class A.

3. That students in schools that are not registered in Class A be denied the special privileges accorded to those in Class A schools.
4. That all foreigners using schools as means of aggression, when this is proved by inspection, should be restrained by the Government.

A further resolution, which was warmly discussed but finally laid on the table, read as follows:

That kindergarten, primary and middle schools that provide religious instruction or religious exercises be not allowed to register as Class A.

4. This matter was carried a still further ~~stage~~ stage three months later when the National Federation of Provincial Educational Associations held its annual conference at Kaifeng. This same topic came up for discussion (having been previously discussed by most if not all of the various provincial associations) and the following resolutions were passed:-

"Resolution VII. The Control of Education in China that has been maintained by foreigners.

" Reasons for Action:

Many evil effects have resulted from the maintenance of education in China by foreigners. Four outstanding ones are to be noted:

- (a) Education is the most important function of the civil administration. Foreigners have come to China and freely established schools without having them registered or examined by the Chinese authorities. This is an interference with the educational rights of the nation.
- (b) Each nation has its own policy for the education of its people. The racial characteristics and national ideals of foreigners are different from those of our country. For them to control our education causes many difficulties, and it is contrary to our own educational principles.
- (c) The educational work done by foreigners in China looks like ~~charit~~ charity, but it is really in effect a form of colonisation. Students who have received education from Japanese, British, Americans, French or Germans will learn to love those nations and so will lose the spirit of national independence. This will injure the patriotic ideals of Chinese students.
- (d) If we investigate the content of their work we will find that most foreigners who are doing educational work in China usually have as their purpose either religious propaganda or political aggression. Education is simply a supplementary matter to them. They organise the school systems and the surricula in their own way, without any attempt to come up to the standards that have been established by the nation.

"Proposals. For these reasons the control of education by foreigners should be immediately and strictly limited, as follows:-

- (a) All schools and other educational enterprises established by foreigners should be reported and registered with the government.
- (b) The registration of schools established by foreigners should depend upon the fulfilment of conditions stated in the educational laws and regulations of both the central and local governments.
- (c) All schools established by foreigners should be under the supervision and inspection of the local authorities.
- (d) Teachers who are serving in the schools established by foreigners should have the qualifications described in the educational law of China.
- (e) Tuition fees charged by schools established by foreigners should be in accordance with the regulations of the Peking Board of Education. These schools should not charge higher tuition than other private schools in the same district or province.
- (f) Students of schools which have not been registered with the Government should not enjoy rights and privileges enjoyed by students of government schools.
- (g) Schools which are not qualified to register with the government should be closed after a certain period.
- (h) All celebrations and ceremonies in schools established by foreigners should conform to the regulations of the government.
- (i) Foreigners must not use their schools or other educational enterprises to propagate religion.
- (j) All schools and other educational enterprises conducted by foreigners should be transferred to Chinese control after a certain length of time.
- (k) From the time of the announcement of these regulations foreigners should not be allowed to start any new educational enterprises.

"Resolution XXIII. No religious work should be allowed to be done in the schools.

"Various subjects of study have been incorporated in the school curricula with the purpose of training students to have strong personalities and a democratic spirit. Recently many persons have utilized their schools for religious purposes, enforcing compulsory religious teaching and worship; thus the educational aims have been lost, and many social troubles have been caused. For the benefit of society and the improvement of education schools should be required to have no religious teaching of any kind.

- (a) Preaching, religious teaching and worship should not be permitted in the schools.
- (b) The educational authorities should look after this matter. If any registered schools have religious practices, they should either lose the privileges of registration or be required to close.
- (c) Schools should treat all teachers and students alike. "

5. The two resolutions above quoted are now before the Board of Education in Peking, and it is uncertain what action, if any, will be taken with regard to them, as they go beyond the ordinary province of the Department of Education and have an important bearing upon the foreign relations of the government. They are however very significant, in that they undoubtedly express the feeling of a large number of Chinese educators throughout the country. In this connection, an interesting commentary has recently appeared in a Chinese weekly paper named "Truth", which published an important article upon the Kaifeng Resolutions written by Mr. Wu Chen-chun, a Christian member of the Board of Education. After quoting the resolutions in full, and stating the pros and cons of Registration of Mission Schools, Compulsory Religious Instruction and Worship, Conformity with Educational Requirements, &c., Mr. Wu offers the following advice to all connected with the work of Christian Education in China:-

- (a) The recent actions of the Educational Associations should on no account be treated lightly, as they represent a strong body of educational opinion throughout the country, and are likely to affect future legislation.
- (b) The Church should not shield itself behind the "unequal treaties" of the past, but should in all things recognise China's sovereign rights. In such matters as the planning of the curriculum, qualification of teachers, etc., Christian schools should strictly follow the requirements of the Government, and, like all other private schools, should apply for Government registration.
- (c) The Church should recognise that any educational work undertaken in China is in the nature of a contribution to China's educational system, and is not merely as an instrument for the propagation of religion. The propagation of true religion does not consist in making children follow a required course of Biblical instruction, or attend compulsory religious worship, but rather in the lives and influence of the teachers reflecting the spirit of Christ. Compulsory religious teaching and worship should therefore be removed from the school curriculum, but opportunities should be afforded on a voluntary basis, both by regular and by special meetings, for the exposition of the teaching of Christianity, and for daily worship.
- (d) The present divided state of China, and her weakness in political matters, should not be used as an excuse for inaction, or as an occasion for criticism of the Chinese educational system. Christian schools should rather concentrate their attention upon their own situation, and strive after real improvement of standards.

- (c) Special emphasis should be placed, in all Christian schools, upon the qualifications of teachers in Chinese classics and history, so that Christian schools may gain the reputation of being specially concerned to see that these subjects are well taught, and the foundations of true patriotism soundly laid.

6. Since the publication of these various resolutions and recommendations in the Chinese press there have occurred several incidents of an anti-Christian character in different parts of the country. Anti-Christian Societies have been formed in various centres, and have organised public meetings and issued pamphlets and other publications; meetings of protest against the observance of Christmas Day were held on that day in certain cities; whilst, more recently, there has been an organised attempt, particularly in Central China, to dislocate the work of the mission schools, resulting in a serious students' strike at Yale College, Changsha and in some of the mission schools in Hunan. These strikes appear to be the result of a small band of agitators, and there is evidence pointing to the fact that these men are attempting to penetrate into different mission schools with the express purpose of inciting rebellion. Such disturbances as have so far occurred have been of a definitely anti-religious character, the tearing up of Bibles and hymnbooks being a prominent feature, but it is a significant fact that in the articles published in connection with the anti-Christian movement it is the political connections of Christianity, and, in particular, its so-called imperialistic bias, to which opposition is specially directed. This fact lends colour to the suggestion of communistic influence as a large element in this anti-Christian movement. Personally I think we should be slow to accept this suggestion without very clear evidence, as there is an unfortunate tendency at the present time to ascribe all nationalistic or anti-foreign movements to Bolshevistic propaganda, and thus to lose sight of the important fact that all through China today there is a strong undercurrent of feeling with regard to the motivation of Christian educational work which is capable of being easily roused into active opposition.

7. Although the publications of the anti-Christian movement are in most cases very crudely expressed, it is worth our while to pay careful attention to the points which they single out for attack. A pamphlet recently issued by an anti-Christian society in Shantung is before me as I write, and calls upon all Chinese students to oppose Christian schools on the following grounds:

- (a) Their despotic and autocratic system of government, restricting the liberty and initiative of students.
- (b) Their reliance upon authority in the teaching of religion, to the discouragement of freedom of thought and investigation.
- (c) Their demand for compulsory religious instruction and attendance at religious services.
- (d) Their dependence upon the protection of foreign nations, and upon concessions granted by the "unequal treaties."

- (e) Their conservative and out-of-date methods of teaching.
- (f) Their discouragement of patriotic movements amongst students, and the critical attitude which they customarily adopt towards China.
- (g) Their tendency to discriminate against such students as are not members of the Christian Church.

So far very little has been done in the way of replying to these attacks, but I have recently heard that a group of able and broad-minded Chinese educators, not themselves connected with any mission college, are proposing to start a journal for the purpose of combating this anti-Christian movement in the name of true democracy and religious freedom. The China Christian Educational Association is also contemplating the publishing of a special bulletin, to be broadcast widely throughout the country, in which it will be pointed out that whilst all Christian schools should naturally be expected to follow Government requirements in all matters of curricula, teachers' qualifications, minimum standards, opportunities for government inspection, etc., the spirit of democracy now prevalent in China should concede the right to provide within those schools such religious teaching for the children of a Christian community as those responsible for such schools themselves follow, provided that such schools do not conflict with the interests of society as a whole. Furthermore, the basis of all true education, as of any real patriotism, consists in the building up of strong, unselfish characters, which constitutes the single aim and objective of Christian education, such education being neither subsidized nor in any way influenced by the governments of foreign nations.

8. Such are the main facts in the situation confronting us in China today. Before I close this letter may I briefly summarize the conclusions which I personally draw from them.

- (a) These various anti-Christian phenomena, sporadic as they may appear, are in my opinion symptomatic of the trend of public opinion in China at the present time, and there is reason to expect that this opinion will gradually increase in strength and that definite steps will be taken to define and delimit, if not actually to restrict, the sphere of Christian influence in the matter of education. This will probably take the form of compulsory ~~education~~ registration of all schools, with penalties attaching to such institutions as do not conform to government requirements.
- (b) In a country which is naturally so tolerant as China, I do not expect to see any drastic action of an unjust character, such as the compulsory closing down of Christian schools; nor do I fear any widespread anti-foreign or anti-Christian movement. I believe however that the present practice of allowing Christian schools to be conducted without regard to government requirements (and in many instances with deplorably low standards) will soon cease.

- (c) I think it is not improbable that before long Christian schools will find themselves in the position which similar schools in Japan had to face in 1900, in which they must decide between the placing of religious instruction and attendance at religious services on a voluntary basis, or submitting to various handicaps consequent upon their inability to secure full government registration.
- (d) It is becoming increasingly evident that if Christian schools and colleges are to find a permanent place in the educational system of China, it will only be because their educational contribution is so superlatively good that it cannot well be dispensed with, and because at the same time they are offering something which is unique in nature, namely the building up of strong moral and religious character, and the development of public-spirited citizenship. If this goal is to be reached by the Christian forces at present available, it will probably demand the closing down of a large number of ~~inefficient~~ relatively inefficient schools, and the concentration upon such as can be adequately manned and equipped.
- (e) The elimination of the foreign element in such schools and colleges by the engaging of larger numbers of highly trained Christian Chinese as principals and teachers, the transfer of larger measures of control to Chinese Boards of Management, and the orientation of the schools' educational policy to the Chinese viewpoint, are matters of urgency which should engage the attention of all interested in the development and progress of Christian education in China.

I am sending a copy of this letter to Warnshuis, and of course either of you are free to use it in any way that seems advisable. I leave it entirely to your own discretion as to whether or not you publish any of the facts which I have attempted to lay before you in the various missionary publications; but in any case I think it would be worth while to bring them to the attention of those responsible for educational work in connection with the Mission Board offices. It is not the time for panic legislation, nor is there call for such procedure; on the other hand it will be the height of folly if we merely wait on events, and shape our course in response to pressure brought to bear upon us by the Chinese educational authorities or by public opinion. Our highest wisdom is to anticipate events and act accordingly.

I am at present on my way to New York and London and hope to have the opportunity of seeing you and Warnshuis in the very near future.

With warm regards and all good wishes,

Ever yours sincerely,

(s) Harold Balme

SCOTT REC'D

FEB 3 1925

Ans'd ✓

Harold Balme

EDMONTON.

ALBERTA. CANADA.

FILING DEPT.

FEB 9 1925

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SECRETARIES

January 29th 1925.

Rev. George T. Scott, D.D.
156 Fifth Avenue,
NEW YORK.

Dear Dr Scott,

Many thanks for your kind letter of the 13th, which met me at the boat, and a copy of which I found on arrival here this morning. I was very glad to hear from you, and much appreciated your writing.

In the letter I wrote you from the Empress of Asia I mentioned that I hoped to be in New York on the morning of Feb. 16, but as I find that MacRae will be in Winnipeg for the week-end of Feb. 7-9 I shall plan to meet him there, which will make me ~~slightly~~ slightly later. My present arrangement is to reach Toronto on the morning of Saturday, Feb. 14th and to remain there until the evening of Tuesday, Feb. 17, then taking the night train and reaching New York on the morning of Feb. 18th. My time there will depend on circumstances. I want to get in a visit to Philadelphia and to the Cassats, and should like if possible to be able to sail for England during the first week in March. If you were thinking of calling together the Executive Committee of the Joint Board, it should be possible to arrange it ~~on the Thursday or Friday~~ ~~Feb. 19 or 20~~ during the last week of February, as that would give time for previous conference with you and also for the visits of which I have spoken.

Believe me,

Yours very sincerely,

Harold Balme

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FILING DEPT.

MAR 4 1925

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SECRETARIES

SHANTUNG

March 2, 1925

TRANSFER

Dr. Harold Balme,
Seville Hotel,
New York City.

Dear Dr. Balme:

The attached covers some of my rough notes on your reference at the meeting of the North American Joint Board to the amalgamation of the University with the North China Union Medical College for Women.

Further on, other references were made. Miss Fodge, as you may remember, asked if she might have rather full notes of your statements and I thought you might wish to amplify my notes so that they would cover at least what you said:

The second page which I am attaching covers part of the argument pro and contra.

This is the only copy I have. Will you please return it to me with any changes or any additions you wish to make?

Sincerely,

G

Secretary to Dr. Scott.

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Harold Balme

AN INTERDENOMINATIONAL INSTITUTION UNITING 14 MISSIONARY ORGANISATIONS OF GREAT BRITAIN, CANADA & THE UNITED STATES

FILING DEPT.
APR 25 1925
245-10
SECRETARIES

Shantung Christian University

TELEPHONE—HOLBORN 5882-3

TSINAN, CHINA

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N. AMERICA—
156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.
ENGLAND—
19 FURNIVAL STREET,
LONDON, E.C.4.

*Amended see 248
4/20/25*

March 24th 1925.

Rev. George T. Scott, D.D.
156 Fifth Avenue,
New York City.

Dear Dr Scott,

As you will be hearing, the meeting of the British Joint Board was held last Friday, when a considerable time was devoted to the draft revision of the By-laws, and the British delegates will be handing to you the suggestions which were made with regard to the same. On the whole, the more important points have been conceded, so that I have good hope that the Board of Governors will not find much difficulty in reaching an agreement on those sections in which there has been any difference of opinion. The main matters discussed by the B.J.B. were as follows :-

III.3. This section regarding basis of cooperation has been accepted, with a rider to the effect that it shall not be enforced on Boards which joined the Union on the old basis (Mex. \$1,000) unless and until such Boards take specific action to that effect. I am sure we shall need to include some such qualifying clause, though I would like it so worded as to show that we definitely hope and expect that they will be able quickly to rise to the new level.

IV.0a. This section, dealing with the unit basis of membership has also been accepted, though not without a similar rider specifying that it shall not mean decrease of representation of existing Boards. The only Board that may be affected by the clause is the S.P.G. Under the present constitution of the B.J.B. they have three representatives. Under the new proposals they will have $3\frac{1}{2}$ units (or only

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MAR 24

1925

two seats on the Board) if the unit is reckoned as including \$2,000 per staff member, or 4 units (with three seats on the Board) if their present appropriation of \$3,400 is recognised as sufficient for the time. There may be need of some concession to meet them.

S | Another valuable addition to this section is the clause entitling the Field Board of Managers to elect three Chinese members of the Governors. I greatly hope that this "beau geste" will be approved; I think it would be of distinct value on the field.

IV.3a. The last clause of this sub-section, referring to sectional voting at ensemble meetings, has been deleted, I am thankful to report.

S | V. This article on Finance and Property is rather a thorny one this side, and the B.M.S. want a clause added to show that property may be held by the organisation providing it, and not by the University, even as Trustee for such an organisation. Here, also, I think we should be wise to make the concession and continue to recognise the present practice, unfortunate and embarrassing as it often proves. My hope is that as soon as the Governors are properly organised, the greater part of the property-owning cooperators will transfer such property to the Governors; the minority will gradually follow suit, I am convinced.

? | VI.4b The alterations suggested by the Field Board and adopted by the N.A.J.B. have also been confirmed by the B.J.B., who also prefer the amendment to IV.4b suggested by the Field Board (but not incorporated in your revision) stating clearly that "in all matters of field administration the Governors shall act through the Field Board of Managers". I also prefer that wording as being more in accordance with the actual realities of the situation. *on former material*

VII.2. This section regarding fixed guarantees has been deleted by the B.J.B., not because they do not approve of it in principle, but because, in the present state of financial stringency, any such principle, if incorporated in a by-law, would have the unfortunate effect of leading the British Boards (particularly the B.M.S.) to "play safe" and guarantee very low. In spite of the deletion, I do hope that your Board will not feel it necessary to withdraw from the splendid lead you have given in this matter. It is vital to us, as you know, and your continued example will assuredly have its effect in time.

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? | With this letter I am enclosing a financial statement showing the present position of the various cooperating Boards, and the units to which they would be entitled under this scheme. It may be handed for reference at your meeting.

0934

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S
wfs
I am also enclosing a suggestion for the Statute governing the giving of degrees, which I should be grateful if you would lay before the Governors. We need action on some such lines in order to know how to proceed, and after very careful thought I believe that the conditions I have suggested are the best to preserve proper standards whilst at the same time affording good opportunity for former students to secure academic recognition. If this is carried out, and honorary degrees only given in very exceptional cases to people of outstanding merit, we shall soon find the S.C.U. degrees attaining real value.

following

wfs
May I remind you that the other matters should also be dealt with by the Board of Governors before they separate:-

1. The co-optation of remaining members of the Board. *-Sections?*
2. Election of Board Officers.
3. Decision as to custody of seals, *signing of diplomas*
4. Instructions as to preparation of such seals, new diplomas, etc.
5. Resolution recognising present Constitution of Field Board of Managers, pending preparation of new by-laws by that body.
6. Budget.
7. The financial position of the University, particularly with a view to further promotional effort, both for capital expenditure, and also for an increased income for general university account.
8. Memorial to Dr Neal.

With all good wishes for the success of your meeting, and with warm personal regards,

Believe me,

Yours very sincerely,

Walter Dalme

0935

May 22, 1925.

Harold
Dr. Horace Balme,
~~19 Festival Street,~~
London, E. C. 4, England.

My dear Dr. Balme:

I am glad to report that we have at last raised the \$10,000.00 necessary to claim the \$50,000.00 from the China Medical Board.

I will enclose now a financial report which covers all of the gifts received, and which shows just exactly the gold which is now available for the enlarged building program. I do not think we can count on one cent more from the women toward this project for we have apparently drained every avenue dry for the present.

You will note from the statement that we have now received \$100,000.00 from the China Medical Board toward the building program. I have also included in this statement the \$54,400.00 which was turned over to me by Miss Olson. She had formerly issued a Letter of Credit to the field for \$59,400.00. \$5,000.00 of this Letter of Credit was expended and she transferred the balance to me after the time had expired on the Letter issued.

You will see from the summary that I have on hand here in New York \$208,187.13. Add to this the \$10,535.90 held on the field and we have \$218,723.03 gold available toward the proposed plan which called for 425,000.00 Mex.

I have also issued instructions to the Bankers Trust Company to forward to the Yokohama Specie Bank another Letter of Credit to the amount of \$50,000.00. This is drawn as a clean sight draft requiring only the signature of the Treasurer of Shantung Christian University. There is, therefore, \$100,000.00 which your Committee can draw on toward the carrying out of this building project as submitted to us some time ago.

You are quite free to draw upon these Letters of Credit for all those expenses which are necessary in relation to the proposed building project. The Committee does expect, however, that a very detailed statement of these expenditures will be sent to us.

I hope that by now you are feeling much better. England must be lovely at this time of year.

Yours very cordially,

L H
encl:

0936

Shantung Christian University SHANTUNG

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TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19 FURNIVAL STREET,
LONDON, E.C.4.

7th September 1925.

Dr Eric North,
150 Fifth Avenue,
New York. U.S.A.

Dear Dr North,

During the past few months I have been lying more or less idle, under doctor's orders, but now that I am once again released I want to make definite plans as to my future movements. I am anxious to get back to China as early next year as possible, but before I leave this country it is very necessary to visit a few of the more centres where we have Associations supporting our Tsinan work. The combined effect of the anti-Christian Movement and of the anti-foreign disturbances is unsettling the minds of some very earnest but rather short-sighted Christian people, leading them to question whether Christian Higher Education in China is any longer a good investment. I feel we ought to go out of our way to face, and even to anticipate, that criticism, and we can do so with complete confidence and enthusiasm.

Now the question that remains is as to whether I ought to plan to return via the States, and put in a little time in North America, or whether I should go straight back to China. The former course, whilst very attractive to myself, involves extra expense which will have to be found, and therefore would only be justified if you, or the other officers, think it necessary or advisable. I have not heard anything from you since we met last February, so I do not know what you have done about the memorial fund to Dr Neal or other promotion work, or what shape the Joint Promotion Campaign is taking. I should be

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SEP 7 1925

very grateful if you would send me a line on these and other cognate points, and would let me have your advice as to what my own movements should be. I am at the same time writing to Mr Armstrong regarding the situation in Canada, and perhaps you would consult him also before advising me.

With warm regards,

Yours very sincerely,

Harold Balme

Harold Balme.

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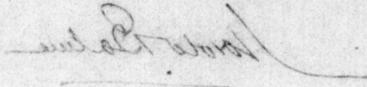
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very grateful if you would send me a line on these and other
concrete points, and would let me have your advice as to what
my own movements should be. I am at the same time writing to
Mr Armstrong regarding the situation in Canada, and perhaps
you would consent him also before advising me.

With warm regards,

Yours very sincerely,



Harold Beline

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SEP 16 1926
JOINT OFFICE

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OVER

SHANTUNG
TRANSFER

SHANTUNG CHRISTIAN UNIVERSITY.

October 7, 1925.

Dr. Harold S. Balme,
19 Farnival Street,
London, E. C. 4, England.

My dear Dr. Balme:

Your letter of September 7th has been here for some time and we have not answered it as promptly as we might otherwise, in view of the fact that Mr. Armstrong was coming to New York, and a meeting seemed imminent. We have gone over the matter here, and it was the conclusion of the Executive Committee of the North American Section that we could hardly determine the advisability of your coming this way, and would have to leave that to you, but it was our judgment that you ought not to be influenced at all by the difference in cost. There are three points which need to be considered:

One is your own influence upon the situation in England, of which you are, of course, the best judge.

Then with reference to the advantage of your being here, Mr. Armstrong writes as follows:

"We had, it is true, expressed to him the hope that he would spend a little while in Canada after the United Church was launched. We still think he would be of great service to us, but we are not sure that we should delay him in his reaching China by asking him to come here.

"It may be, however, that those of you who are in New York may think it well that he should come to the United States. If so and if there is time, he might give us a week or two, as we can provide big meetings and men's banquets and make the very utmost of a visit from such a splendid speaker and fine personality as Dr. Balme. And he would, of course, acquaint former Methodists and Congregationalists with Shantung Christian University, and thus tend to widen the interest in that great institution so far as our United Church is concerned.

"This sounds like my prejudging the case in favor of Dr. Balme's coming this way, and spending the longer time involved in reaching Tsinan. Please do not so understand it. Whatever you, in your consultation with others concerned, agree is best, I am in accord with. Whether or not it is better for him to reach Tsinan at the end of the year or in February, I do not know."

0940

Dr. David S. Jones

Another consideration is the importance we feel of your being in China to be on hand as events develop there, and I know that there are a number who feel that your influence there would be extremely valuable. The bearing of times and seasons upon that is, of course, something which you will be able to appraise with your more intimate knowledge of the China situation.

The joint promotional campaign will be very slow in developing, I am afraid. The first organizing meeting of the committee took place at the end of last week, and it was evident that there was a large amount of preliminary work necessary before they could get near to the actual question of campaign. The colleges themselves must be drawn closer together in their programs of present work and development, in order for us to make a satisfactory, united case. Communications from this committee will come to you before very long.

I understand from Dr. Scott that the memorial fund to Dr. Neal is being canvassed both among Dr. Neal's classmates and relatives, but it is too early for any definite word as to results.

You will be greatly interested to know that we have had a cablegram from Shantung, in response to any inquiry we sent, as follows:

"Autumn session opened under the most favorable circumstances total attendance was 380. The conditions are very hopeful."

We have also word from the University of Nanking, Peking University, Hangchow Christian College, Boone University, and West China Union University indicating capacity enrolments. Fukien Christian University has dropped to about 75% of normal enrolment; St. John's University to 50% and Shanghai (Baptist) College to 25%.

We have made application to the China Medical Board for the additional current and capital grants for the Pre-medical work as shaped by Dr. MacRae and Dr. Cochran and Mr. Gee. We were not able to give any positive assurances as to additional funds which might be available at the end of the five-year period to reduce the amount of the current appropriation from the China Medical Board, but we tried to put our case as strongly as we could, and we are hoping that with the recommendation of Mr. Gee and of Miss Eggleston and of Dr. Houghton, the matter will successfully pass the Executive Committee of the China Medical Board. I expect to know some time to-day, and I shall add a note to this letter.

Finally, I can assure you that if you should come this way, you would find a most hearty welcome.

I am gradually becoming familiar with the Shantung work and hope before long to be able to render more effective service. I have the minutes of the meeting of the British Section on September 11th, and I shall write to Dr. Moorshead concerning them shortly.

Cordially yours,

Secretary, North American Section,
Board of Governors,
Shantung Christian University.

EMM/KJL

P. S. I have just received word from Miss Eggleston by telephone that the Executive Committee approved the appropriation, both capital and current, as recommended by

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Dr. Harold S. Bains

Mr. Gee. This will bring to the University Mexican \$25,230. for capital items for these three departments, and Mexican \$5,850. for current items. This is good news, indeed, and I believe that the grants have been made without any conditions being attached to them.

E. M. N.

Copies to Dr. Moorshead and Mr. Hawkins.

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, CHINA

SHANTUNG

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Dean, School of Arts & Sciences

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H. P. LAIR, D.D.
Acting Treasurer

October 20, 1925.

Dr. Harold S. Balme,
Dr. R. Fletcher Moorshead,
19 Furnival Street,
London, E. C. 4, England.

Dr. J. D. MacRae,
Dr. Samuel Cochran,
Shantung Christian University,
Tsinan, China.

Mr. A. E. Armstrong,
439 Confederation Life Chambers,
Toronto, Canada.

Gentlemen:

It gives me great pleasure to convey to you by the copy enclosed, the formal record of the action of the China Medical Board making appropriations for equipment and books and current support for the Premedical work at Shantung Christian University. We have good reason to be greatly pleased at the results of this request. The cooperation of the executive officers of the China Medical Board in making the arrangements for these appropriations has been very hearty.

In accordance with the usual practice, payments under these appropriations will be made directly to the Treasurer of Shantung Christian University in China.

Cordially yours,

EMN/L

0943

October 7, 1925.

My dear Dr. North:

I have the honor to inform you that at a meeting of the Executive Committee of the China Medical Board the following actions were taken:

RESOLVED that the sum of Fourteen thousand dollars (\$14,000) be, and C.M. 2727 it is hereby, appropriated, of which so much as may be necessary shall be used to purchase the sum of Twenty-two thousand five hundred forty-six dollars Chinese silver currency (Mex. 22,546) or so much thereof as may be necessary for ADDITIONAL EQUIPMENT AND ALTERATIONS for the SCIENCE BUILDINGS OF SHANTUNG CHRISTIAN UNIVERSITY.

RESOLVED that the sum of One thousand seven hundred dollars (\$1,700) be, C.M.2728 and it is hereby, appropriated, of which so much as may be necessary shall be used to purchase the sum of Two thousand seven hundred thirty-four dollars Chinese silver currency (Mex. 2,734) for BOOKS, PERIODICALS AND OTHER LITERATURE for the PREMEDICAL DEPARTMENT OF SHANTUNG CHRISTIAN UNIVERSITY.

RESOLVED that the sum of Eighteen thousand dollars (\$18,000) be, and C.M.2729 it is hereby, appropriated, of which so much as may be necessary shall be used to purchase the sum of Twenty-nine thousand two hundred fifty dollars Chinese silver currency (Mex. 29,250) to be used towards the SALARIES OF TWO ADDITIONAL TEACHERS for the PREMEDICAL DEPARTMENT of SHANTUNG CHRISTIAN UNIVERSITY, payable during a period of five years ending not later than June 30, 1931, on condition that the sum of Mex. 6,000 a year be provided directly to the Premedical Department by the supporting missionary societies, payments to be made as follows:

	<u>CMB</u>	<u>Shantung Christian University.</u>
1925	Mex. 5,850	Mex. 6,000
1926	" 5,850	" 6,000
1927	" 5,850	" 6,000
1928	" 5,850	" 6,000
1929	" 5,850	" 6,000
	Mex.29,250	Mex.30,000

The appropriation C.M.2727 for Mex. 22,546 is to be distributed approximately as follows:

Equipment and Alterations

Biology Department	Mex. 6,015.00
Chemistry Department	" 7,481.00
Physics Department	" 4,050.00
Gas Plant	" 5,000.00
Total	Mex. 22,546.00

It is to be understood that the cost of freight duty and other expenses of delivery to the University are included in the allowance for equipment. So far as the sum of the gas plant is concerned, only so much as may be necessary of this Mex. 5,000 may

October 7, 1925.

be used for that purpose. Any amount remaining on account of this sum of Mex. 5,000 must be allowed to lapse. We shall expect an accounting from you on this point.

The appropriation C.M.2728 for Mex. 2,734 is to be distributed approximately as follows:

Books, Periodicals and Other Literature

Biology Department	Mex. 1,000.00	
Chemistry Department	" 1,100.00	
Physics Department	" 634.00	
		Mex. 2,734.00

This is to be used not only for the purchase of books and periodicals, but for binding and indexing of the accumulated literature from the various experiment stations in the United States, and other government publications. It is our understanding that the maintenance budgets for the science department are as follows:

Maintenance.

Biology			
Teachers' Salaries	Mex. 4,560	Mex. 7,560	Mex. 3,000
Other expenses	1,800	1,200	- 600
	<u>Mex. 6,360</u>	<u>Mex. 8,760</u>	<u>Mex. 2,400</u>
Chemistry			
Teachers' Salaries	Mex. 6,660	Mex. 6,660	Mex. -
Other expenses	3,150	4,000	850
	<u>Mex. 9,810</u>	<u>Mex. 10,660</u>	<u>Mex. 850</u>
Physics			
Teachers' Salaries	Mex. 4,660	Mex. 7,860	Mex. 3,000
Other expenses	1,900	1,500	-400
	<u>Mex. 6,560</u>	<u>Mex. 9,160</u>	<u>Mex. 2,600</u>
Total Teachers' Salaries			
	15,880	21,880	6,000
Total Other Expenses			
	<u>6,850</u>	<u>6,700</u>	<u>- 150</u>
Total	Mex. 22,730	Mex. 28,580	Mex. 5,850

The total additional amount required for the budget to allow for the addition of two teachers of science is Mex. 5,850. This amount the China Medical Board is prepared to meet on condition that the sum of Mex. 6,000 shall be provided directly from the missionary societies instead of a sum of Mex. 6,000 which has been provided from the funds of the Medical School. This sum of Mex. 6,000 should be returned to the Medical School and used for its original purpose. I take it from your letter of October 5 that this condition is agreed to and will be met.

The funds for alterations and equipment and for books for the library are available as soon as you propose to undertake the new work. The funds for the current year will also be available if you have the two additional teachers under appointment.

Sincerely yours,
(Signed) MARGERY K. EGGLESTON
Executive Secretary

0945

OVER

SHANTUNG

AN INTERDENOMINATIONAL INSTITUTION UNITING 15 MISSIONARY ORGANISATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES.

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

TRANSFER

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Dean, School of Theology.
- SAMUEL COCHRAN, A.B., M.D. (Princeton and
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Dean, School of Medicine.
- S. LUELLA MINER, M.A., Litt.D. (Oberlin),
Dean of Women.
- J. SUTHERLAND WHITEWRIGHT,
Director, Extension Department.
- JOSEPH W. HUNTER,
Registrar and Acting Treasurer.

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 Cablegrams: ASIATIC, LONDON.
 Codes: MISSIONS or C.I.M.

OFFICES.

CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C.4.

17th November, 1925.

Dr. Eric M. North,
150, Fifth Avenue,
New York City,
U.S.A.

My dear Dr. North,

I am much in your debt today as I have received your kind letters of October 7th and 29th, both of which were most welcome. I have been glad to have your opinion on the general question of my return to China; though the Executive Committee has left the matter more or less in my own hands, you have made it clear that there is no particular call on your side of the Atlantic for which you are requiring my services. I need hardly say that if there were any assistance which you felt I could render I should be only too glad to come that way, but in the absence of any definite call I shall plan to return by the more economical route. There is, however, one new possibility which may lead to a change of decision, as Dr. Cochran and Dr. MacRae have both raised with me the question as to whether it would be advisable for me to meet Dr. Cochran in New York at the end of January in order to confer with him and others on the important question of an endowment for the School of Medicine. You will doubtless have heard from Tsinan on this subject and I am now writing to them by this mail asking them to cable me if in their opinion it is sufficiently urgent for me to change my plans and return by the American route. If I do so I should probably be in New York during the last week in January and should not expect to remain there long, as I am most anxious to get back to China as early in the New Year as possible.

Handwritten signature/initials

I am very delighted to hear of the generous action of the China Medical Board in granting our request for assistance for the Pre-Medical Department. This will be a great encourage-

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SHANTUNG CHRISTIAN UNIVERSITY

YIN-YANG

OF THE BOARD OF CHURCHES

ment to our Pre-Medical teachers who have been working against a heavy handicap during the last few years.

With kind regards,

Yours sincerely,

Walter Palmer

HB/MR

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SHANTUNG

AN INTERDENOMINATIONAL INSTITUTION UNITING 15 MISSIONARY ORGANISATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES.

SHANTUNG CHRISTIAN UNIVERSITY **TRANSFER**

TSINAN, CHINA.

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Telephone: HOLBORN 5882-3.
 Telegrams: ASIATIC, FLEET, LONDON.
 Cablegrams: ASIATIC, LONDON.
 Codes: MISSIONS or C.I.M.

OFFICES.

CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C.4.

5th December, 1925.

Dr. Eric M. North,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

My dear Dr. North,

You will doubtless have heard of the tragic news which has reached us of the serious illness of Dr. Samuel Cochran. Under these circumstances it will be impossible for him to carry out some of the negotiations which he was hoping to attend to on his return next year to America, and Dr. MacRae has cabled me asking me to return to China via New York, so as to meet the Cochrans on their arrival there at the end of January. I am, accordingly, arranging to do so, and unless circumstances arise which affect my movements, I expect to be getting to New York somewhere about the end of January, which is the time when Dr. Cochran himself hopes to be there. If you feel that there are any circumstances in connection with the Shantung Christian University or the general China situation which should affect my plans, I should be grateful if you would communicate with me at once by cable. Otherwise I shall hope to be seeing you at the end of January.

I am just concluding a somewhat strenuous tour of meetings and at the insistence of my medical advisers, I am now hoping to have a clear month's rest before starting back to China.

With kind regards,
Believe me,
Yours very sincerely,

Harold Balme

HB/MR

0948

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

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 R. Fischer, M.D., F.R.C.S.
 (B.M.S.) Hon. Secretary and Acting Treasurer.
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- S. Luella Miles, M.A. (Lond. Univ.), Dean of Women
- J. Sutherland Whitworth, Director, Extension Department
- Joseph W. Hunter, Registrar and Acting Treasurer

Telephone: HOLLORN 5881-4
 Telegrams: ASIATIC FLEET, LONDON
 Cablegrams: ASIATIC, LONDON
 Code: MISSIONS of C.I.M.

OFFICES

- CHINA--
TSINAN
SHANTUNG PROVINCE
CHINA
- N. AMERICA--
186, FIFTH AVENUE
NEW YORK CITY, U.S.A.
- ENGLAND--

19, FURNIVAL STREET,
LONDON, E.C.4.

5th December, 1920.

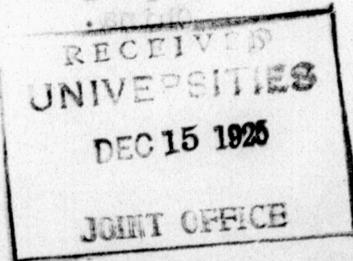
Dr. Eric M. North,
 150, Fifth Avenue,
 NEW YORK CITY, U.S.A.

My dear Dr. North,

You will doubtless have heard of the tragic news which has reached us of the serious illness of Dr. Samuel Cochrane. Under these circumstances it will be impossible for him to carry out some of the negotiations which he was hoping to attend to on his return next year to America, and Dr. Isaacs has called me asking me to return to China via New York, so as to meet the Cochrane on their arrival there at the end of January. I am accordingly, arranging to do so, and unless circumstances arise which affect my movements, I expect to be getting to New York somewhere about the end of January, which is the time when Dr. Cochrane himself hopes to be there. If you feel that there are any circumstances in connection with the Shantung Christian University or the general China situation which should affect my plans, I should be grateful if you would communicate with me at once by cable. Otherwise I shall hope to be seeing you at the end of January.

I am just concluding a somewhat strenuous tour of meetings and at the instance of my medical advisers, I am now hoping to have a brief month's rest before writing back to you.

With kind regards,
 Believe me,
 Yours very sincerely,



HE/MR

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BRITISH SECTION
OF THE BOARD OF GOVERNORS.

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CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C. 4.

9th December, 1925.

Miss Lucy Lepper,
Women's Board,
156, Fifth Avenue,
NEW YORK CITY.

RECEIVED

JUL 20 1925

Dear Miss Lepper,

TREASURERS OFFICE

This is just a brief letter to say that I am hoping to have the pleasure of seeing you again at the end of next month. I have not been clear as to whether I should be returning to China via America or by the Suez route, but the distressing news which has just reached us of Dr. Cochran's illness has decided me, for I must at all costs see him on his arrival in New York. I have not yet actually settled upon my boat, but expect I shall be reaching your city a little before the end of January, when I shall much look forward to the pleasure of meeting you again. I have been quite overwhelmed by the news of Dr. Cochran's illness, for he is not only the biggest man on our staff but one of my most intimate friends. I do pray that he may yet be spared to us for many years to come.

With kind regards,

Believe me,

Yours very sincerely,

Harold Balme

HB/MR

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SHANTUNG

TRANSFER

SHANTUNG CHRISTIAN UNIVERSITY.

December 15, 1925.

Dr. Harold Balm,
19 Furnival Street,
London, E. C. 4,
England.

My dear Dr. Balm:

I have your note of December 5th, but have had myself nothing definite concerning the illness of Dr. Cochran, although I have understood that he was returning in ill health.

So far as I know there is nothing in connection with the University or with the general situation in China which should affect your plans. I assumed that you had expected to hear from me by cable only, if there were something which would affect your plans.

I sincerely hope that you will have a clear and untroubled month of rest.

A note^{is} just in hand from Mr. Henry J. Cochran, in which he writes:

"We do not yet know of the seriousness of his illness, but it is feared that he may have pernicious anemia. His original plans for coming home contemplated leaving on January 5th, but he is now trying to get accommodations on a steamer sailing December 27th."

Cordially yours,

Secretary,
North American Section, Board of Governors,
SHANTUNG CHRISTIAN UNIVERSITY.

EGW/G

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Balme

SHANTUNG
SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, CHINA.

F. H. HAWKINS, LL.B. (L.M.S.),
Chairman.
R. FLETCHER MOORSHEAD, M.B., F.R.C.S.
(B.M.S.),
Hon. Secretary and Acting Treasurer.
Mrs. J. C. CARR,
Hon. Organising Secretary.

Tel.: HOLBORN 5882-3.

19, FURNIVAL STREET,
LONDON, E.C. 4.

9th January, 1926.

Dear Dr. North,

Dr. Balme has asked me to let you know that he is expecting to sail on January 21st on the S.S. Ausonia (Cunard Line) which is due to arrive in New York on Friday, January 29th.

He will probably be spending two or three weeks in the United States and in Canada, and is greatly looking forward to meeting you at that time.

Yours faithfully,

In Robertson

Office Secretary.

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, CHINA.

TEL: HOLBORN 2822-3

19, FURNIVAL STREET,
LONDON, E.C.4.

F. H. HARRIS, LL.B. (L.M.S.)
Chairman
R. FLETCHER MORGAN, M.B. F.R.C.S.
(B.M.S.)
Hon. Secretary and Acting Treasurer
Mr. J. C. CASE
Hon. Organizing Secretary

9th January, 1926.

Dear Dr. Horn,

Dr. Baine has asked me to let you know that he is expected to sail on January 21st on the S.S. Atlantic (Grand Line) which is due to arrive in New York on January 29th.

He will probably be spending two or three weeks in the United States and in Canada, and is looking forward to meeting you at that time.

Office Secretary.

RECEIVED
UNIVERSITIES
JAN 21 1926
J. C. CASE OFFICE

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MEMORANDUM DICTATED BY PRESIDENT BALME REGARDING STAFF COOPERATION IN THE UNIVERSITY.

A. P. M. N. for the last few years have been guaranteeing a quota of thirteen members of the staff, leaving it to the University to decide how these should be divided between the different schools. This Board also allows the University to substitute a Chinese member of the staff for any member of their quota and guarantees a sum not exceeding Mexican \$3,000. per annum for the support of such an individual. If the salary and rent allowance are less than this sum, the balance reverts to the Presbyterian Board and cannot be claimed by the University. In the event of a vacancy being filled temporarily by a Chinese representative, negotiations take place between the University and the China Council of the Presbyterian Board, without the necessity of reference to New York. If, however, a permanent Chinese appointment is made, details regarding the individual have first to be supplied to the Presbyterian Board for their approval. At the present time, February, 1926, there are two vacancies in the Presbyterian quota, due to the resignations of Mr. Paul Cassat and Dr. Samuel Cochran. Both of these are filled temporarily by Chinese members of staff, but it is expected that two foreign appointments will be made for these positions, in which case the temporary substitution of Chinese members will automatically cease.

A. P. M. N. Woman's Board. The above reference to the A.P.M.N. quota does not include that of the Woman's Board, which for the last year has been responsible for the support of three women physicians and one nurse. Owing to the death of Dr. Leonard and the resignation of the nurse, there are at the present time two vacancies in this list which it is hoped will shortly be filled by other foreign representatives.

E. B. M.- The English Baptist Mission Board are unwilling to give any guaranteed quota to the University and it does not seem advisable to press for such a guarantee, for if obtained, it would undoubtedly be less than the number at present supported by this Board. On the University's staff in February, 1926, the E.B.M. Board are supporting a total of fourteen members of staff, two of whom are Chinese. These appointments have, in each case, been made through the Inter-Provincial Council (the administrative organization in China of the Mission) to the individual schools or departments. In the case of a vacancy occurring, or of no worker being secured, an application by the University has first to be considered by the Inter-Provincial Council and submitted through them to London. The E.B.M. Board guarantee no financial equivalent during the time of a vacancy, but are willing to consider at any time the substitution of a Chinese for a foreign member of the staff. In that case they will not guarantee a larger sum than the sum sufficient to pay the allowances of the individual so appointed.

United Church of Canada at present only guarantee three members of staff, namely, one each in the School of Theology, Arts, and Medicine. For the last few years they have also supported a second doctor on the staff of the School of Medicine, but do not admit this as a permanent obligation. Their Women's Auxiliary promised in 1920 to support a nurse on the staff of the Hospital, but owing to the fact that many vacancies in their own mission hospitals had first to be supplied, this appointment has not been made up to the present time. No financial equivalent in place of a representative; substitution of Chinese for foreign member of staff can be considered when a vacancy falls due.

FEB 15 1926

S. P. G. only pledge the support of three members of the staff, namely, one in the School of Arts and two in the School of Medicine; at the present time, they actually support three members of the medical staff, but do not pledge themselves to fill this third position when it becomes vacant. They do not provide any financial equivalent during a vacancy; they will consider the substitution of a Chinese for a foreigner when a vacancy occurs, provided that such Chinese belongs to the Anglican communion.

A. P. M. S support one member of medical staff; there is no financial equivalent promised at times of vacancies and no guarantee regarding the substitution of Chinese.

A. B. C. F. M. support one member of Theological School staff. The North China Mission of this Board has recommended the appointment of a second representative, but no action has yet been taken by the Board regarding this recommendation. No financial equivalent is guaranteed during a vacancy, but a Chinese may be substituted for a foreigner.

A. B. C. F. M. Woman's Auxiliary. The Chicago branch of the Woman's Auxiliary are supporting one member of the staff, Dr. Miner. This has been a personal assignment, owing to Dr. Miner's own conviction that she could make her best contribution at Tsinan, and up to the present time the Woman's Auxiliary has only guaranteed to fill her place if it should become vacant either by another foreigner or by a Chinese. In January, 1926, the Woman's Auxiliary also agreed to the assignment of Miss Lueders, but owing to her betrothal, this appointment will not be made, and the Woman's Auxiliary has not yet promised to make any appointment by way of a substitute.

L. M. S. support one member of the medical staff; no financial equivalent is allowed in case of a vacancy, but the position may be filled by a Chinese substitute, if the University desires.

W. M. M. S. formerly supported one member of the medical staff (Dr. Ellis, who resigned in 1925 on account of his wife's health). The Board has guaranteed a financial equivalent for one year only; after that time they hope to be able to supply a foreign successor. They will at any time consider the question of a Chinese substitute.

W. M. M. S. Women's Auxiliary at present guarantee the support of one nurse. There is no financial equivalent guaranteed in case of a vacancy nor a Chinese substitute.

L. U. M. (Northern Lutheran Church of America) support one member of the medical staff; no financial equivalent is allowed in case of a vacancy nor is a Chinese substitute promised. At the present time, 1926, the Board propose to withdraw their representative for a year in order to fill a vacancy in one of their Chinese hospitals. The University is protesting against this action. (Note: this Board, owing to ecclesiastical difficulties have never felt able to accept seats as voting members of the Board of Governors or the Field Board of Managers; they should, however, be included in invitations to send representatives as non-voting members.)

M. E. M. at the present time only guarantee the support of a nurse on the Hospital staff. During 1924-1925, this Board also approved of the assignment of one of their Shantung missionaries, Mr. Baker, to the School of Arts and Sciences. The Shantung Mission of the M.E.M. and the University have appealed for the permanent appointment of Mr. Baker, but no action has yet been taken by the Methodist Board.

M. E. M. - W. F. M. S. at present support two women physicians on medical staff. The original appeal at the time of the transfer of the North China Union Medical College to Tsinan was for the support by each, of the Presbyterian and Methodist

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FEB 15 1926

Women's Boards, of three doctors and three nurses. No actual pledge was made by either Board as to the filling of this quota. The Presbyterian Woman's Board, however, appointed three physicians and one nurse, and it is hoped that the W.F.M.S. will at least equal that number in the near future. To supply the needs of the new hospital now being built from the appropriations of the Women's Boards, a larger nursing staff is imperatively needed.

Church of the Brethren support one member of the theological staff who has not yet proceeded to the field. No financial equivalent in the case of a vacancy has been guaranteed and the question of a possible Chinese substitute has not been taken up with this Board.

E. P. M. - This Mission only gives a financial grant toward the support of a foreign representative, the responsibility for whose general expenses has to be found by the British Section of the Board of Governors.

British Section of the Board of Governors - At the present time, in addition to making an annual financial grant to the upkeep of the University, the British Section of the Board of Governors are providing the support of one foreign and one Chinese member of the University's staff. Should vacancies occur, the British Section, in consultation with the University's authorities, would decide whether to secure a substitute, either Chinese or foreign, or to make a financial grant instead.

HB/L

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TRANSFER

COOPERATING UNITS IN SHANTUNG CHRISTIAN UNIVERSITY.

SHANTUNG
File Staff Cooperation
Feb. 1926

Board	Capital Investment Max.\$	No. of Staff.	Annual Appropriation Max.\$	Units.	Seats on Board
1) A.P.M.N.	600,000.	13 <i>Guaranteed includes Chinese Section</i>	23,160 .	18	5
3) E.B.M.	400,000.	14 (in- cluding two Chinese)	16,986.	16	5
4) Can. P. M.	104,000.	4	3,400.	4	3
5) S.P.G.	35,000.	4.	3,400.	3 plus. (almost 4)	3?
6) A.P.M.S.	10,000.	1	1,000	1 ?	2 ?
7) A.B.C.F.M.	12,000.	1	1,000.	1 ?	2 ?
8) L.M.S.	12,000.	1	1,000.	1 ?	2 ?
9) W.M.M.S.	42,000.	1	1,500.	1	2
10) L.U.M.	9,000.	1	1,800.	1 ?	2 ?
11) M.E.M.	-	1	-	0	1 ?
12) W.F.M.S. (Method. Women)	50,000.	2	4,820.	2	2
13) A.P.M.N. (Presby. Women)	70,000.	3 (4)	5,000.	3	2
14) A.B.C.F.M. (Women's Auxy.)	-	1	-	0	1 ?
15) W.M.M.S. (Women's Auxy.)	-	1	-	0	1 ?
16) Ch. of Brethren	-	1	2,000.	1	2
17) E.P.M.	-	-	1,600.	0	1 ?

Note. The A.P.M.S., A.B.C.F.M., L.M.S. and L.U.M. are not strictly entitled to claim a whole unit until their annual appropriation is brought up to \$2,000., unless the Board of Governors waive that point in view of the fact that they entered the union on a lower basis of annual appropriation. In the same way, the S.P.G. at present only has about 3½ units unless a similar concession is made for them.

INDEXED

SHANTUNG

FOR DR. NORTH'S INFORMATION

439 Confederation Life Building,
Toronto 2, Feb. 17, 1926.

Rev. George T. Scott, D.D.,
Presbyterian Board of Foreign Missions,
156 Fifth Avenue,
New York City.

Dear Dr. Scott:

I had a long conference with Arthur Moor yesterday afternoon before leaving for Toronto, and although he will doubtless be seeing you and Dr. North himself, I want also to give you my own impressions of the situation.

1. My interview with Moor confirmed me in the belief that he would be an extremely useful and effective man for the particular kind of work that we have in view. His good address, clear method of presenting a subject, and strong enthusiasm should make him a first-class worker, and if circumstances should develop so as to make it possible for him to undertake the setting up of this promotional work, I should have complete confidence in his chance of success.

2. His heart, as you know, is in China, and it would be a serious thing to hold him back in this country longer than is absolutely necessary. If his domestic circumstances make it necessary for him in any case to remain in the States until the Fall of next year, there should be no difficulty whatever about his undertaking this service for the University. If, on the other hand, his domestic horizon clears up, and he is free to go to the Field this year, it becomes a somewhat serious question as to whether we should hold him back.

He himself is not clear on either of these points, namely, (a) whether his financial circumstances would enable him to go to China this Fall; and (b) whether in such an event he ought to delay starting for a full year in order to do this work for the University. He is, however, hoping to have some light on the former of these questions within the near future.

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FEB 17

1926

Page 2

Rev. Geo. T. Scott, D.D.

3. His present work at Teachers' College and the other engagements which he has undertaken, will not terminate for another three months, and I doubt whether we should be able to get very much service from him during that time, unless we ask him to give up some of his courses. That is a rather serious matter that might have to be considered.

4. In the event of his undertaking this work for the University, he feels, as Dr. North also suggested yesterday, that his value would be greatly increased if he were able to take a preliminary trip to China. Such a trip would I think be well justified, if there were a possibility of his continuing long enough on the Campaign after his return to this country to make full use of what he had seen and heard.

This matter would, however, have to be carefully considered in view of the following facts: (a) That Moor might not be able to undertake such a trip until the end of May; (b) That he would reach China when the University was out of Session, and would not see it under normal conditions; (c) That he would need to be back in the States during the Autumn, if he were to accomplish anything this year.

I think I have now given you the main facts as I see them. It begins to resolve itself in my mind into a somewhat delicate question as to whether from the point of view both of the University and of the preparation and career of the two men involved, it would be better to ask Moor to do this work for us, or to send Garside home in the early summer.

I should like to get your thought on this matter after you have seen Moor, so that, if necessary, I may take up the matter on the Field directly I arrive, and cable you what the men there think about it. Garside is so valuable that they will have a great deal to say about giving him up even for a couple of years. On the other hand, if there was a chance of Moor coming out this year, ear-marked for the University and attached to the same School as Garside himself, it might be sufficient compensation.

To sum up, my present reaction (which may, however, change as fuller particulars come to light) is that if Moor has to remain in this country anyhow until September, 1927, we should certainly use him, and get him on the job as early as possible. If, however, he is free to go to China this summer, I am somewhat inclined to think that we should not delay him, but should send Garside home instead.

Once again let me thank you most warmly for all your kindness during these last few days, and for the generous hospitality which you have shown me. I cannot tell you how encouraged I am about the University when I think of all that you and Dr. North and Mr. Cochran are doing for it.

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FEB 17
1926

Rev. Geo. T. Scott, D.D.

Page 2

In case you wish to communicate with me by mail or telegram, I am appending over leaf a list of my addresses until I sail. The dates which I give are those when I shall be actually at the address mentioned. I am sending a copy of this letter to Dr. North so that he may have it on his files with reference to Moor.

With kind regards

Yours very sincerely,

HB/P

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Page 2

Rev. Geo. T. Scott, D.D.

In case you wish to communicate with me by mail or telegram, I am appending over leaf a list of my addresses until I sail. The dates which I give are those when I shall be actually at the address mentioned. I am sending a copy of this letter to Dr. North so that he may have it on his files with reference to you.

With kind regards

Yours very sincerely,

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, CHINA

SHANTUNG

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Mrs. WILLIAM F. McDOWELL, Vice-Chairman
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and Treasurer
439 Confederation Life C., Toronto, Can.
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LI TIEN LU, Ph.D.
Dean, School of Arts & Sciences
S. LUELLA MINER, Litt. D.
Dean of Women
H. P. LAIR, D.D.
Acting Treasurer

439 Confederation Life Building,
Toronto 2, Feb. 17, 1926.

Dr. Eric M. North,
China Union Universities,
150 Fifth Avenue,
New York City.

Dear Dr. North:

I enclose herewith a copy of a letter which I have just written to Dr. Scott regarding the question of Arthur Moor. You will doubtless be seeing him, and form your own impressions, and I shall be interested to know how far you agree with my conclusions.

I am glad that you are impressed with the need for urgency in this matter. We cannot afford to miss the tide, and we are in very great danger of doing so, unless something is done immediately.

I am very concerned to think that whether we secure Moor or Garside there is great fear of nothing being accomplished this side of the Fall. If you see any way of filling in that gap, and getting the preliminary work put into somebody's hands, I shall indeed be grateful, for we have no time to lose.

Thank you so much for all your kindness these days. It has been a great encouragement to see your Office operating so effectively, and to know that what you have done with so much success for other Institutions, you are also prepared to do for Shantung.

With kind regards, I am

Yours sincerely,

Harold Balme



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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

Office of the President
The President
The Vice President
The Faculty
The Students
The Alumni

Department of Theology
Department of Education
Department of Science

Faculty of Theology
Faculty of Education
Faculty of Science
Faculty of Arts
Faculty of Commerce
Faculty of Law
Faculty of Medicine
Faculty of Engineering

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SHANTUNG

SHANTUNG CHRISTIAN UNIVERSITY

February 18, 1926.

Dr. Harold Balme,
c/o The Reverend A. E. Armstrong,
439 Confederation Life Building,
Toronto, 2, Canada.

My dear Dr. Balme:

In connection with the legal forms for the transfer or lease to the University of land held by the Missions and used for University purposes, I find I need further light from you. Can you tell me, in the case of each of the North American Boards what land falls within this category, so that I may know of what I am talking when I take the matter up with the Boards?

Apparently, according to the forms, it would also be necessary for me to know which Mission Boards have an interest through funds which they have given in buildings erected upon the land involved in each transaction of transfer or lease from the Board in question to the University.

It may be that you will need to secure in China the precise descriptions of the land and of the buildings which should appear in these indentures, and I presume that the matter can wait until then for action, if you do not have the descriptions with you.

Dr. Scott, Dr. Patton and I had a conference with Mr. A. P. Moor yesterday morning and I think we were favorably impressed with the possibilities. It is clear that he does not know now whether or not his obligations to his father and mother will be cleared this fall or even a year from this coming fall and that it is entirely likely that he may have to continue here for two years (perhaps more) since the amount he could earn here would enable him to meet the needs of his family, while his salary in Tsinan would not make this possible, and since the regulations of the Board do not provide allowances for one's ancestors, but only for one's wife and descendants. It impresses Mr. Moor as odd that it should be easier to provide more money for him to stay here than less money for him to go to China and still meet the needs of his family.

The other side of this two-year phase is the fact that in our judgment a single year's work would not carry the campaign to the point where we ought to leave it, if he had developed it for a year. We believe that we should not interrupt his present studies, but permit him to complete this semestre's work. He would then, perhaps, come to Tsinan for six or eight weeks in the summer, overlapping the opening of school in September by two or three of those weeks. It would be impossible,

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in our judgment, between the time of his return and the spring, for him to set up a campaign program in such a way as to justify your coming for a period in the spring, and in our judgment, it would be better if he had that year in which to get under way and your were to come here for from November to April of the second year in which the preponderance of actual money raising would come, and in which your presence would count for the most.

We agreed to let the matter simmer for a week or so, in order to think it over a little more and with the thought that you might have some comment to send to us.

We greatly enjoyed and appreciated your brief visit here and assure you of our earnest desire to make all the Shantung work develop to the full.

Faithfully yours,

Secretary, North American Section,
Board of Governors,
Shantung Christian University.

P.S. Understanding that you are to leave Toronto on February 19th, a second copy of this letter is being mailed to you in care of Mrs. Lee, though we are not certain just when you plan to reach Chicago. If you could drop us a line giving your address schedule between now and the date of your sailing, we should greatly appreciate it, so that any necessary communications might be promptly forwarded to you.

EMN/L

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(Copy)

SHANTUNG

TRANSFER

INDEXED

February 22, 1926

Rev. Canon S. Gould, M.D.
Toronto
Canada

My dear Canon Gould:-

You were so busily occupied with your presidential duties last week that I failed to secure an opportunity to confer with you upon a matter which I am particularly anxious to commend to your kind and sympathetic consideration. The matter to which I refer is that of the possibility of Dr. W. Jocelyn Smyly joining the staff of our School of Medicine as the representative of your Board.

You doubtless know that Dr. Smyly is the son of Sir William Smyly, a very distinguished Irish physician, and is himself a man of great attainment, fine scientific skill, and keen missionary spirit. He has been connected for some years past with Peking Union Medical College, but has been anxious to transfer his services to an institution like ours, which is wholly connected with the missionary enterprise. Both he and his wife were keen Student Volunteers, and have a strong evangelistic spirit. They are well known to our Faculty, who have already taken action extending to them a warm invitation to join us. This invitation has been indorsed by the various University bodies with great heartiness, and I know that Dr. Smyly himself would very much like to accept our invitation. The only difficulty is that of financial support. We have, as you know, been desirous for some years past that your Mission would see its way to cooperate in the Shantung Christian University. We already receive students from your Honan field, and are on very friendly terms with all your missionaries. Although I realize that your thoughts have been turned in the direction of cooperation in the Central China University, it is, I believe, very unlikely that that

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University will be able for many years to come to establish a Medical School. There would, therefore, be no difficulty in the way of your cooperation in our School of Medicine, and I greatly hope that your Board may see its way to do so.

May I commend this matter to your careful consideration, in the hope that you may be led to the appointment of Dr. Smyly as your representative upon our staff?

With kind regards, believe me,

Very sincerely yours,

(50) J. Galwe

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University will be able for many years to come to establish a
Medical School. There would, therefore, be no difficulty in the
way of your cooperation in our School of Medicine, and I greatly
hope that your health may see its way to be so.

May I commend this matter to your careful consideration, in
the hope that you may be led to the appointment of Dr. Smyly as
your representative upon our staff?

With kind regards, believe me,

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, CHINA

SHANTUNG

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19 Furnival St., London, E.C. 4, Eng.

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150 Fifth Ave., New York, N. Y.

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Dean, School of Medicine
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Dean, School of Arts & Sciences
S. LUELLA MINER, Litt. D.
Dean of Women
H. P. LAIR, D.D.
Acting Treasurer

INDEXED

February 22, 1926

Dr. Eric M. North
China Union Universities
150 Fifth Avenue
New York

My dear Dr. North:-

Many thanks for your letter of the 18th inst. It would be possible for me to give you a statement regarding the position of the various properties at Tsinan, but I think it will probably be better for me to wait until I get to the field and can supply at the same time a map, clearly showing the different plots. It will then be possible for you to take up the question with the individual Boards in the light of accurate knowledge as to the property which they respectively own.

I am glad to have your impressions of A. P. Moor, and your recommendation regarding his possible cooperation in promotion work. I am inclined to agree with you that if he is to be set aside for this duty, we should expect a minimum of two years' service, at the commencement of which a short visit to China would be of the greatest value. It seems to me that the important point to be first decided is as to whether Mr. Moor, in view of his home circumstances, is prepared to throw in his lot with the Shantung University. If so, I think that we should take up on the field the question as to whether he we would prefer him to undertake this promotional work for us, or whether we would send Mr. Garside home before his furlough is ordinarily due. If Mr. Moor is prepared to do this, and his domestic circumstances entail a lengthened stay in this country, it might be possible for him to become a permanent financial secretary. All these questions, however, make it the more imperative that Moor should first determine whether he is willing to join us. I certainly hope that he is.

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Since arriving in Chicago I have had conferences with Mrs. Lee and Mrs. Avann. Mrs. Lee has promised to take up with her Board any specific request which we may present from the field looking to fuller cooperation in the University, though she does not hold out great hope of immediate response. Mrs. Avann is also hoping to see a larger share taken in the support of the Medical School and Hospital, and is looking out for well trained nurses for us. We have never yet had a definite pledge from either the Presbyterian or Methodist Womens Boards as to the extent of their cooperation at Tsinan. In the days when the Womens Medical School was still at Peking and there was a possibility of building up the institution there, there was a hope that those two Boards would each give a minimum of six workers. This figure was also kept in mind when Mrs. Avann and Miss Hodge came to China, and we definitely suggested that each of these two Boards would assign three women physicians and three other women workers (nurses, business women, etc.). At the present time, as you know, the Presbyterian Board is supporting two women physicians and one nurse, and the Methodist Board, two women physicians. This, as you will see, is far short of what we had hoped and expected, and certainly very far short of what would be necessary at Peking. I shall be grateful if you will do all you can to get the consent of the Womens Boards to the raising of this quota. I think the least we should expect from each of them is five workers, though I should hope that at least one of each five would be Chinese.

I enclose for your files a copy of a letter which I have just written to Canon Gould which you will need to know about in view of possible developments.

Believe me,

Very sincerely yours,

W. W. D. Palmer

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Since arriving in Chicago I have had conferences with Mrs. Lee and Mrs. Avann. Mrs. Lee has promised to take up with her Board any specific request which we may present from the field looking to fuller cooperation in the University, though she does not hold out great hope of immediate response. Mrs. Avann is also hoping to see a larger share taken in the support of the Medical School and Hospital, and is looking out for well trained nurses for the Hospital. She has a definite pledge from either the Presbyterian or Methodist Women's Boards as to the extent of their cooperation. In the days when the Women's Medical School was still at Peking and there was a possibility of building up the institution there, there was a hope that these two Boards would give a minimum of six workers. This I think was also kept in mind when Mrs. Avann and I discussed the possibility of a similar institution in the city of Chicago. I think the idea was to have a minimum of two workers, and three other women, a nurse, a pharmacist, and a dietitian. At the present time, as you know, the University has only two women physicians and one nurse, and the situation is not very good. I think you will see that it is certainly very difficult to get a minimum of six workers. I think the idea was to have a minimum of two workers, and three other women, a nurse, a pharmacist, and a dietitian. I think the idea was to have a minimum of two workers, and three other women, a nurse, a pharmacist, and a dietitian. I think the idea was to have a minimum of two workers, and three other women, a nurse, a pharmacist, and a dietitian.

I feel as for your letter, I am sure you will find it very interesting and of possible development.

Very truly yours,

John H. ...

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SHANTUNG

Form 1228A

CLASS OF SERVICE DESIRED	
TELEGRAM	
DAY LETTER	
NIGHT MESSAGE	
NIGHT LETTER	XX

Patrons should mark an X opposite the class of service desired; OTHERWISE THE MESSAGE WILL BE TRANSMITTED AS A FULL-RATE TELEGRAM

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NEWCOMB CARLTON, PRESIDENT

GEORGE W. E. ATKINS, FIRST VICE-PRESIDENT

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TIME FILED	

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DR HAROLD BALME
 c/o EMPRESS OF RUSSIA
 CANADIAN PACIFIC STEAMSHIP COMPANY
 VANCOUVER B. C.

NEW YORK MARCH 3 1926

INDEXED

SHANTUNG

PRESBYTERIAN BOARD ASSIGNS MOOR TO UNIVERSITY WE ARE UNDECIDED ON MOOR FOR CAMPAIGN
 HENRY COCHRAN AWAY SCOTT DOUBTFUL ADVANTAGE SUMMER TRIP CASSAT SUGGESTS CHARLES SHEDD
 FORMERLY YMCA HANKOW CHUNGKING NOW NEWYORK OR LAUREN ARNOLD ONE YEAR YALE CHINA SEVERAL
 YEARS WITH TAMBLYN AND BROWN HAVE YOU ANY COMMENTS BON VOYAGE

SCOTT NORTH

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ALL MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

To guard against mistakes or delays, the sender of a message should order it repeated, that is, telegraphed back to the originating office for comparison. For this, one-half the un-repeated message rate is charged in addition. Unless otherwise indicated on its face, this is an un-repeated message and paid for as such, in consideration whereof it is agreed between the sender of the message and this company as follows:

1. The company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery, of any message received for transmission at the un-repeated-message rate beyond the sum of five hundred dollars; nor for mistakes or delays in the transmission or delivery, or for non-delivery, of any message received for transmission at the repeated-message rate beyond the sum of five thousand dollars, unless specially valued; nor in any case for delays arising from unavoidable interruption in the working of its lines; nor for errors in cipher or obscure messages.

2. In any event the company shall not be liable for damages for mistakes or delays in the transmission or delivery, or for the non-delivery, of any message, whether caused by the negligence of its servants or otherwise, beyond the sum of five thousand dollars, at which amount each message is deemed to be valued, unless a greater value is stated in writing by the sender thereof at the time the message is tendered for transmission, and unless the repeated-message rate is paid or agreed to be paid, and an additional charge equal to one-tenth of one per cent of the amount by which such valuation shall exceed five thousand dollars.

3. The company is hereby made the agent of the sender, without liability, to forward this message over the lines of any other company when necessary to reach its destination.

4. Messages will be delivered free within one-half mile of the company's office in towns of 5,000 population or less, and within one mile of such office in other cities or towns. Beyond these limits the company does not undertake to make delivery, but will, without liability, at the sender's request, as his agent and at his expense, endeavor to contract for him for such delivery at a reasonable price.

5. No responsibility attaches to this company concerning messages until the same are accepted at one of its transmitting offices; and if a message is sent to such office by one of the company's messengers, he acts for that purpose as the agent of the sender.

6. The company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the message is filed with the company for transmission.

7. It is agreed that in any action by the company to recover the tolls for any message or messages the prompt and correct transmission and delivery thereof shall be presumed, subject to rebuttal by competent evidence.

8. Special terms governing the transmission of messages under the classes of messages enumerated below shall apply to messages in each of such respective classes in addition to all the foregoing terms.

9. No employee of the company is authorized to vary the foregoing.

THE WESTERN UNION TELEGRAPH COMPANY
INCORPORATED
NEWCOMB CARLTON, PRESIDENT

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Accepted up to 2:00 A.M. at reduced rates to be sent during the night and delivered not earlier than the morning of the ensuing business day.

Night Messages may at the option of the Telegraph Company be mailed at destination to the addressees, and the Company shall be deemed to have discharged its obligation in such cases with respect to delivery by mailing such Night Messages at destination, postage prepaid.

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A deferred day service at rates lower than the standard telegram rates as follows: One and one-half times the standard Night Letter rate for the transmission of 50 words or less and one-fifth of the initial rates for each additional 10 words or less.

SPECIAL TERMS APPLYING TO DAY LETTERS:

In further consideration of the reduced rate for this special Day Letter service, the following special terms in addition to those enumerated above are hereby agreed to:

A. Day Letters may be forwarded by the Telegraph Company as a deferred service and the transmission and delivery of such Day Letters is, in all respects, subordinate to the priority of transmission and delivery of regular telegrams.

B. Day Letters shall be written in plain English. Code language is not permissible.

C. This Day Letter is received subject to the express understand-

ing and agreement that the Company does not undertake that a Day Letter shall be delivered on the day of its date absolutely, and at all events; but that the Company's obligation in this respect is subject to the condition that there shall remain sufficient time for the transmission and delivery of such Day Letter on the day of its date during regular office hours, subject to the priority of the transmission of regular telegrams under the conditions named above.

No employee of the Company is authorized to vary the foregoing.

NIGHT LETTERS

Accepted up to 2:00 A.M. for delivery on the morning of the ensuing business day, at rates still lower than standard night message rates, as follows: The standard telegram rate for 10 words shall be charged for the transmission of 50 words or less, and one-fifth of such standard telegram rate for 10 words shall be charged for each additional 10 words or less.

SPECIAL TERMS APPLYING TO NIGHT LETTERS:

In further consideration of the reduced rates for this special Night Letter service, the following special terms in addition to those enumerated above are hereby agreed to:

A. Night Letters may at the option of the Telegraph Company be mailed at destination to the addressees, and the Company shall be deemed to have discharged its obligation in such cases with respect to delivery by mailing such Night Letters at destination, postage prepaid.

B. Night Letters shall be written in plain English. Code language is not permissible.

No employee of the Company is authorized to vary the foregoing.

0973

Copy for Dr. North

The Board of Foreign Missions
of the
Presbyterian Church in the U. S. A.
156 Fifth Avenue
New York

SHANTUNG

OFFICE OF SECRETARY

CABLE ADDRESS
"INCULCATE, NEW YORK"
THE MISSIONS CODE
A. B. C. CODE 4th AND 5th EDITIONS

March 5, 1926

President Harold Balme,
Shantung Christian University,
Tsinan, Shantung, China.

INDEXED

Dear Dr. Balme:

Dr. North and I are indebted to you for your letter of February 17 regarding Arthur P. Moor. Dr. North, Charles Patton and I had an extended and very frank conference with Mr. Moor the day after you left New York. The issue was then and remained too indefinite for us to write you as we should have done. In order to have some word reach you prior to your sailing, Dr. North telegraphed you at your port of departure.

In order to put Mr. Moor in line for Shantung University and for possible service for the University at the home base, our Presbyterian Board, in accordance with your wish as expressed in conference with me, assigned him to Shantung Mission with a view to work in the School of Arts and Sciences of Shantung University. This action was taken March 1. I informed Mr. Moor of this assignment and today I am in receipt of his reply which is, in part, as follows:

"It is now appearing that I shall have to assume total responsibility for my parents not only for a year or so but more likely as a permanent thing. There would be but little reason, therefore, in my taking up endowment work for Shantung University or anything else with a view to going out there by 1928 unless some adequate arrangement can be made for my dependents in this country - how long that responsibility may continue it is of course impossible to say. And in case such financial arrangement is made, it may be as feasible for me to go out this fall for an extended period as it will be at any later time in the near future."

The more we have to do with the young gentleman in question, the more obvious it becomes that the equation we are seeking to solve is far from simple. Just at the moment, I very much doubt if he ever gets to China as a missionary and I doubt if he ever becomes related for whole time service to the Christian missionary enterprise. I venture simply to give my conclusions without presenting my reasons or naming my authority. I believe Mr. Moor to be even more keen and brilliant and competent than I did when I spoke to you about him but there are certain other characteristics called for in the missionary enterprise which are yet to be disclosed.

Official correspondence will, of course, be conducted with and by Dr. North. I am sending him a copy of this letter just as I have sent him Cassat's recent letter to me regarding Messrs. Charles Shedd and Lauren Arnold. You need not go to the trouble of acknowledging this letter to me as we are looking to Dr. North for responsible guidance in these administrative questions.

0974

Dr. Balme

-2-

March 5, 1926

For the past week or two, Mr. Henry Cochran has been in the South and I believe he is to be away for another week or more. As he is sort of the key mind in the financing of the promotional plan as well as Chairman of the North American Section, it is impossible to go forward without him.

It was great to have you in New York and we are only sorry you could not stay longer. Please take good care of yourself on the other side of the ocean. You are one of China's best friends and if any nation ever needed a good friend it is China now.

With warm regards, I am

Very sincerely yours,

(G. T. S.)

George T. Scott.

GTS-G

Copy to Dr. Eric M. North

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March 8, 1936

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Dr. Salma

For the past week or two, Mr. Henry Gooden has been in the South and I believe he is to be away for another week or more. As he is sort of the key man in the financing of the promotional plan as well as Chairman of the North American Section, it is impossible to go forward without him.

It was great to have you in New York and we are only sorry you could not stay longer. Please take good care of yourself on the other side of the ocean. You are one of China's best friends and in any nation ever needed a good friend it is China now.

With warm regards, I am

Very sincerely yours,

George I. East

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Copy to Dr. Eric W. North

RECEIVED
MARCH 10 1936
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SHANTUNG

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22nd. March 1926.

SHANTUNG CHRISTIAN UNIVERSITY.

My dear Dr. Balme:

I am pleased to report that the China Medical Board has taken action approving the arrangement ~~was to~~ the annual grant of Mexican Dollars \$5,850. for the salaries of two additional teachers for the premedical department (C.M.2729) whereby this appropriation is not conditional upon the securing of additional new money for the premedical work. This is ~~fully~~ in accord with the program which you had worked out with Mr. Gee and which we presented to Miss Eggleston.

I also have a letter from Miss Eggleston in response to my request stating that she has asked the Controller to send to the Treasurer of the University in Tsinan, draft of \$5,850 as an advance on the first year on this appropriation.

Cordially yours,

Secretary.

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

SHANTUNG

British Joint Board

F. H. Hawkins, LL.B., Chairman
R. Fletcher Moorshead, F.R.C.S., Secretary

North American Joint Board

Paul Monroe, Ph.D., LL.D., Chairman
George T. Scott, M.A., Secretary

Field Board of Managers

Chang Po-ling, Litt. D., Chairman
Harold Balme, F.R.C.S., Secretary

British Office

19, Furnival St., London, E. C. 4

North American Office

156 Fifth Avenue, New York City

Officers of the University

HAROLD BALME, F.R.C.S.
President
LI TIEN-LU, Ph.D.
Dean, School of Arts and Science
JOHN D. MacRAE, BA., B.D.
Dean, School of Theology
SAMUEL COCHRAN, M.D.
Dean, School of Medicine
J. S. WHITEWRIGHT
Director, Extension Department
J. WALTER HUNTER
Registrar, Acting Treasurer
PAUL C. CASSAT
Treasurer

INDEXED

TSINAN

April 7th, 1926.

*Left
see if files
not in what board is
Cassat's from?
see attached*

Dr. Eric M. North,
156 Fifth Avenue,
NEW YORK.

Dear Dr. North,

I arrived here two days ago and, although conditions in China are extremely disturbed, I am glad to say we got through far more easily than I had dared to expect. There is hardly a single railway which is now running normally as the militarists are doing their best to put the same blight upon railway communications as they are doing on every other phase of Chinese life. There does seem some reason to hope, however, that in this province at any rate, some improvement will soon appear, though I am afraid it will be a long time before we see the country really settle down.

I shall probably have to pay a visit to Peking in the near future, but for the present it is almost impossible to get there and I am therefore waiting definite news from that city before attempting the journey.

I hope you and Dr. Scott received the night letter which I sent from Vancouver on the question of promotion work. We are waiting to hear from you as to whether either of the two names suggested by Mr. Cassat prove to be available, or whether in your opinion Mr. Moor should be set aside for this work. I am proposing to take up this whole question in conference with the administrative officers here within the next few days, and if we reach any clear and definite decision, I shall probably cable you. Meanwhile we may be hearing from you as to any action which has been taken by the Board of Governore at their annual meeting next Friday.

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Dr.E.M.North

- 2 -

Apr.7, 1926.

I have just learnt, to my keen regret, that Mr. Maynard Cassady's plans have been entirely upset through the serious ill-health of his fiancée and the refusal of the physicians to permit her coming to China. This is a very serious loss though I still hope that some way out may be found. If it is definitely decided that Mr. Cassady must also give up all thought of coming to the east, I hope you will be able to induce his mission to continue the co-operation in the University which they have already promised. ~~They could do so by making their contribution for the time being in the form of a cash equivalent, pending the securing of a suitable representative.~~

Whilst in New York, Mr. Cassady came up to see me at my invitation, in order to confer about his plans. I offered to pay his travelling expenses, in order to make this trip possible, and should be grateful if you would kindly reimburse him the sum of \$12.50. His address is 327 Henry Street, Williamsburg, Va.

With kind regards,
Yours very sincerely,

Howard Balme

HB:MMS.

Mrs. Alford #

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Dr. E. H. Norton

I have just learnt, to my keen regret, that the
 results of the tests have been entirely negative.
 The physician in charge of the tests has advised
 me to permit her to continue to work in the
 laboratory for a few more days, but I am sure
 that it is better to stop now. I am sure that
 you will be glad to hear that the tests have
 been completed. I am sure that you will be
 glad to hear that the tests have been completed.
 I am sure that you will be glad to hear that
 the tests have been completed. I am sure that
 you will be glad to hear that the tests have
 been completed. I am sure that you will be
 glad to hear that the tests have been completed.

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, CHINA

SHANTUNG

OFFICE OF THE PRESIDENT

6th May, 1926.

Dr. Eric M. North,
150, Fifth Avenue,
New York.

INDEXED

My dear Dr. North,

I have to acknowledge with sincere thanks your letters of March 20 and 22, the former informing me of the authorisation to borrow not more than \$7,000 towards the completion of electric light and power plant, the latter informing us that the difficulty with the China Medical Board regarding the annual grant of Mex.\$5850 for additional teachers in the pre-medical department has been straightened out. I am glad to have this information for our files.

Yours sincerely,

Howard Salus

HB/GMH

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, CHINA

SHANTUNG

Old ...

OFFICE OF THE PRESIDENT

Dr. Eric M. North,
150, Fifth Avenue,
New York.

My dear Dr. North,

I have your letter of March 30 and am glad to hear that you are interested in the work of the Christian University. The university is a Christian institution and is open to all who are interested in the Christian faith. We are now in the process of raising funds for the construction of a new building and we are sure that you will be glad to contribute to this noble cause.

Yours sincerely,

[Signature]

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SHANTUNG CHRISTIAN UNIVERSITY

SHANTUNG

TSINAN, CHINA

British Joint Board

F. H. Hawkins, LL.B., Chairman
R. Fletcher Moorhead, F.R.C.S., Secretary

North American Joint Board

Paul Monroe, Ph.D., LL.D., Chairman
George T. Scott, M.A., Secretary

Field Board of Managers

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J. S. WHITEWRIGHT
Director, Extension Department
J. WALTER HUNTER
Registrar, Acting Treasurer
PAUL C. CASSAT
Treasurer

INDEXED

TSINAN

7th May, 1926.

Dr. Eric M. North,
150, Fifth Avenue,
New York.

My dear Dr. North,

I have just returned from a visit to Peking, one object of which was to see Mr. Roger Greene in accordance with the suggestions made to me in New York. I had a long interview with Mr. Greene and went into full details with him regarding the whole question of the Medical School Endowment. I will now attempt to summarise his attitude in the matter.

1. I understand that Mr. Greene has already written to the offices of the China Medical Board recommending that the Board take action without further delay, in the event of our making a definite application to them for a share in an Endowment Fund which would capitalise ~~the~~ ^{their} present subsidy to us of Mex. \$49,000 per annum on the occasion of its lapsing in August 1926.

2. Although Mr. Greene recognises that the China Medical Board trustees (and probably our own Board of Governors) would not be prepared to favour the investment of endowment funds when obtained in securities yielding more than approximately 5 per cent, he strongly urges that a portion at least of such funds be invested in China on a silver basis. On this point he has since written me as follows:- "I think institutions in China, if they are to appeal for Chinese support, must eventually plan to have their endowments largely on a silver basis. Suppose you should raise Mex. 100,000 in China and convert it into gold at the present 2 for 1 rate and invest it at 5%. Assuming then that the price of silver should rise so that your annual income of \$2,500 would bring only Mex. 2,500 as might well happen again, your Chinese friends would think there had been very poor management in comparison with Chinese institutions receiving an annual income of Mex. 8,000 on the same amount of original silver capital. In other words, whether on exchange or on the security itself a certain risk is inevitable for operations in China and it is a nice question of judgment as

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to which kind of risk is to be chosen".

3. Assuming that the Board of Governors and the China Medical Board would be unwilling to consider the risk involved in investing money in China, a total sum of Gold \$545,000 would be required in America in order to produce our present income of Mex.\$49,000 per annum on a 1.80 exchange and a 5% rate of interest. Towards this sum Mr. Greene is prepared to recommend the China Medical Board granting Gold \$250,000. I did my best to urge him to recommend at least 50% of the total required, but I think his unwillingness to go beyond \$250,000 is not merely due to the doubt which exists in his mind as to whether the C.M.B. would exceed that sum, but is also due to the fact that he disagrees with our investing the whole amount in gold at 5%. In other words, I think his position would be that we should go after a half million dollar endowment for the Medical School, and that either by investing part of it in China at a larger interest than 5% or ~~in the hope of~~ securing on an average a better exchange than 1.80, we should still hope to realise a minimum of Mex.\$49,000 per annum from it.

I will discuss this matter with members of the medical faculty and will write you again as soon as I know their mind. It would then be advisable for the Board of Governors to make a definite application to the China Medical Board along the lines suggested above, and if you should decide upon the larger total (Gold \$545,000) I think without question you should make your appeal on a 50/50 basis.

I learn from Dr. Scott that the chance of securing Mr. Arthur P. Moor for promotion work or for work in the University is not as good as it was. I am exceedingly sorry, for I feel he has great ability and would make a very fine contribution. I am eagerly awaiting the report of the annual meeting of April 9th to know what definite steps have been taken on this question of promotion work, as it will be tragic for us if the situation is allowed to drift. Please keep me informed, by cable if necessary, of the steps which are being taken in this matter and of any cooperation which you need from this end. I am ~~delaying~~ any consideration of the possibility of setting aside a member of our own field staff until I hear from you that it is entirely impossible for you to find the right man in America, but we would rather put aside a man from here than have everything go by default.

With kind regards.

Yours very sincerely,

Harold G. Palmer

HB/GMH

Copy to Dr. Scott
Copy to Dr. Weir

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MAY 7 1926

to which kind of risk is to be chosen.

3. Assuming that the Board of Governors and the
China Medical Board would be willing to consider the risk
involved in investing money in China, a certain amount of
gold \$240,000 would be required in addition to the \$1,000,000
once our present income of \$1,000,000 per year is
exchange and a certain amount of gold is required for
Greene is prepared to provide the necessary funds for
granting gold \$240,000 in addition to the \$1,000,000
command of the Board of Governors.

It will be noted that the amount which would be
required exceeds the present income of the Board of
Governors. It is suggested that the Board of
Governors should consider the possibility of raising
the amount of the present income by the sale of
China Medical Board property in addition to the
on an average of \$1,000,000 per year. It is
hoped that the Board of Governors will be able to

I will be glad to discuss this matter further
if you have any questions. I am sure that the
Board of Governors will be able to find a way
to meet the needs of the China Medical Board.
I am, Sir, very respectfully,
Your obedient servant,
E. M. North

I am, Sir, very respectfully,
Your obedient servant,
E. M. North

I am, Sir, very respectfully,
Your obedient servant,
E. M. North

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SHANTUNG

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SHANTUNG CHRISTIAN UNIVERSITY

May 12, 1926.

File balance
Miss Grace M. Hickson,
Secretary to the President,
Shantung Christian University,
Tsinan, China.

My dear Miss Hickson:

We were very glad to receive yesterday thirty copies of the report of the School of Medicine for 1925. We also received with these packages one empty wrapper; did this contain additional copies of this report?

A question has arisen in our minds, however, in view of the letters exchanged under date of October 3d and November 6th, whether you expect us to mail these copies out to the North American Section of the Board of Governors or whether these copies are all for distribution in response to requests, as we receive them, for data regarding the University. For the time being, however, we are holding these reports, not distributing them to the members of the Section. If this is not in accordance with your ideas, will you not advise us, so that the policy in the matter of the distribution of such material may be clearly understood by us in the future?

Cordially yours,

Secretary to Dr. Eric M. North.

L.

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SHANTUNG

SHANTUNG CHRISTIAN UNIVERSITY

INDEXED

May 18, 1926

Pres. Harold Balme,
Acting Pres. J. D. MacRae,
Shantung Christian University,
Tsinan, China.

My dear Doctors Balme and MacRae:

You will have received by this time copies of the minutes of the second annual meeting of the Board of Governors of Shantung Christian University. I enclose additional copy. I am sorry that I have been delayed in writing about these, but the Shantung meeting was the first of a series of quite heavy meetings that concentrate upon us at this time of year.

The arrangements for the meeting were most felicitous, it being held in the Senate Chamber in the University of Toronto, and through the kindness of the executive of the Presbyterian Foreign Mission Board of the United Church of Canada, we were entertained at luncheon by them, with addresses by Principal Gandier presiding, President Sir Robert Falconer, the Hon. Newton K. Rowell, Dr. Arthur J. Brown, and one of your former graduates who has studied at the University of Toronto, who made a much appreciated toast from the standpoint of a Chinese graduate.

Upon the minutes of the meeting I think I need only comment with reference to those needing special attention. You will notice under Action G-30 the record of concurrent Actions of the British and North American Sections which are ipso facto actions of the Board of Governors.

With reference to Actions G-31 to G-34, you will note that approval was given to the amendments as suggested and as approved by Dr. MacRae's cablegram. I am wondering what your judgment is as to the printing of the Charter, the By-laws of the Board of Governors, and the By-laws of the Board of Managers in one pamphlet now, and whether you feel that the regulations for the internal organization of the

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university, approved under G-35 and the degree of regulations referred to in G-36 should be included.

I think that I need not say more with reference to Action G-36-C as the question has already been raised with you. I think the Governors would be interested to know what the judgment of the Field Board is as to the best way, in view of the whole aspect of theological education in China, to handle this matter.

Upon item G-36 you will notice the congratulations to the Field Board which are no doubt due chiefly to the administrators for the splendid financial situation.

Upon item G-37 I have to acknowledge the receipt this morning of Dr. MacRae's note of April 16th, showing the receipt of draft for C.M.B. appropriations Nos. 2727 and 2728.

With reference to Action G-38, Dr. Weir's careful scrutiny has raised a question as to the form in which that action was taken, and has called attention to a misprint. The figure should, of course, be Mex. \$324,682. The minutes perhaps ought to be amplified to indicate that it was our expectation that the receipts on the field might overcome the deficit of \$5631. which was forecast. The action approving the figure \$324,682. is not to be understood to mean that the Governors guarantee to cover the deficit forecast.

On item G-39 Dr. Balme will understand that this may be perhaps well reported on in connection with the inquiries I have made as to exactly how the various parcels of land which the University is using are held both by the Boards and by the University.

On item G-40, the minutes of the special committee to draft financial regulations are attached and are yet to be approved by the British and American sections. It would seem to me desirable that, after study of standard by-laws appearing in the Appendix of Arnett's "College and University Finance", the Field Board might shape some similar financial regulations, and this all the more easily because, as I presume, the University has been operating pretty much as if such regulations were in effect.

Upon G-41, the campaign program for the future, I shall not write fully now with reference to the form in which we would like to have data from the Field, but will take this up later, after one or two conferences I hope to have with experts here upon shaping such a matter as this.

I am sorry to say that we have not yet made any progress in finding a campaign secretary. We have not yet come to a positive or negative conclusion concerning Mr. P. B. ...

6-18-25

but shall try to do so before very long. We must have the right kind of man and it is very difficult to find one. We shall certainly welcome any suggestions that may come to you on the field.

Dr. MacRae will note with pleasure the action under G-44 with reference to the successful academic year which closed in the summer of 1925.

Most of the actions which follow are actions taken because the North American section did not have opportunity, prior to the meeting of the Board of Governors, to take concurrent action with that previously taken by the British section. I think no comment is needed upon them.

We shall be most interested to learn the judgment and point of view of the staff and of the Field Board with reference to our action G-59 as to the general policy of the University and the suggestions of Prof. Monroe.

In connection with item G-61, you will note that the Treasurers of the sections have been elected assistant treasurers of the corporation so that official business of the treasury of the Board of Governors can be done not only in Canada but also in New York and London.

With reference to items G-62-63, you will note the approval of the seal and regulations for its use. We trust the suggestion concerning use in China will be satisfactory.

As the design in use in Tainan has been approved as the seal of the Governors, may we ask you to have three sets of dies and matrices made from the seal and shipped by registered mail to Mr. Armstrong, Dr. Weir and myself, if you find it feasible to have them cut in China? I say this because I do not know whether the present seal was cut there or not. You do not need to send the machinery of the seal with the lever, etc., but simply the two brass faces upon which the seal is engraved. We can have these fastened to the necessary apparatus in Toronto, New York and London.

I believe that this also answers Dr. MacRae's letters of February 24th and of March 31st.

Cordially yours,

Secretary, North American Section
Board of Governors.

SHANTUNG CHRISTIAN UNIVERSITY SHANTUNG

TSINAN, CHINA

Officers of the University

British Joint Board

F. S. Hawkins, LL.B., Chairman
R. Fletcher Moorshead, F.R.C.S., Secretary

North American Joint Board

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Dean, School of Medicine
J. S. WHITEWRIGHT
Director, Extension Department
J. WALTER HUNTER
Registrar, Acting Treasurer
PAUL C. CASSAT
Treasurer

INDEXED

TSINAN

24th May, 1926.

Dr. Eric M. North,
150, Fifth Avenue,
New York.

My dear Dr. North,

Although various letters have come to hand from Canada and America written several days after the meeting of our Board of Governors we are still completely in the dark as to what took place on that occasion. I have even had letters from England after the return of the British members who were present but without any allusion to the meeting. I wonder if it would be possible for you to do something which would speed up our machinery at your end? I am feeling particularly anxious, as I wrote you before, with reference to the suggested setting up of a promotion campaign. We do not even yet know whether the Board of Governors has sanctioned such a proposal, while still less do we know what will be expected of us at this end. Meanwhile we are the sufferers whilst nothing is done in North America, as the experience of the last two or three years has clearly proved. It is but little use for me to take up with Mr. Roger Greene and others the question of an earlier action on the part of the China Medical Board regarding a share in an endowment for our School of Medicine unless we are in a position to take advantage of such action by making an early start at cultivating our constituency and paving the way for promotional effort. I know that you feel this as keenly as I do and I am merely writing this letter to beg you to use your efforts in order to accelerate the working of the machine. I had hoped that we might have had a cable long before this indicating what steps the Board of Governors were prepared to endorse with regard to promotion work and giving me here guidance as to the extent to which we should need to cooperate, either by detaching a member of our staff or by the preparation of literature etc. It is impossible for me to take any move in this direc-

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MAY 24
1926

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Dr. North

tion until I know how far we have the endorsement of the Board of Governors and here it is over six weeks since their meeting was held and not a word has yet reached us. I am still hoping that it may come in time for full consideration by our Senate before the annual meeting of our Field Board of Managers but we are getting very close to the date. Please excuse my apparent impatience but I can assure you that my position in this respect is a most embarrassing one, and in the absence of any office in North America which is gathering in general funds for the University there is not even an account to which I can charge my own expenses last February or the expenses of anyone whom we may ask to do promotion work for us, to say nothing of the larger question involved in our need for dormitories, endowment etc., etc.

With kind regards,

Yours sincerely,

Wood Balme

HB/GMH

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North

tion until I know how far we have the endorsement of
of Governors and here it is over six weeks since that
ing was held and now we have not yet received it. I
hoping that it may come in time for the fall
Senate debate but I am not sure. I am sure
agere could not get a very large number of
except for the few who are in the
position to do so. I am sure that
the Senate will not pass it
in general terms. I am sure
to be passed in the
of the Senate.

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SHANTUNG

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

INDEXED

OFFICE OF THE PRESIDENT

10th June, 1926.

Dr. E. M. North,
150, Fifth Avenue,
New York, U.S.A.

Dear Dr. North,

✓
After wiring you about the minutes of the Board of Governors the long-desired packet has now reached us, but I am still wondering whether a letter has miscarried for it is unusual for the minutes to be sent to the field without some covering and explanatory letter. If such a letter were despatched I should be grateful if you would kindly send us a duplicate as unfortunately the original has never arrived. I am indeed glad that these minutes have come in time for our meeting of the Field Board next week and as they will be considered at that time there is no need for me to enter into any detail with regard to them at present. There are however two or three points to which I should like to refer.

*Refer to
query in
5/18/26*

I notice in your Minute G.34 that it has been agreed that as soon as practicable the charter and bylaws and similar documents be printed in a pamphlet. This would be of the greatest service to us at this end as questions will continually arise which could be answered from such a pamphlet. I take it for granted that you will prepare this and print it in America and will be sending us a good supply of copies. We certainly ought to have not less than 200 copies for use amongst members of staff and Field Board and others who may wish to enquire as to our regulations etc. Would you kindly see that these are sent to us, and give me some idea as to when we may expect them?

✓
I am very interested and encouraged by the action that was taken with reference to the inaugurating of a vigorous promotion campaign and the Field Board will doubtless be passing a minute on this subject and at the same time authorising a statement of financial needs, preparations for which we have already made. The one point upon which the minutes are silent is the very important question of securing a promotion secretary. I must confess that I am still apprehensive on this point and fear lest valuable time should drift away without any start being made. I am still anxiously awaiting some communication from you or Dr. Scott on this subject and hope that in the event of your failing to secure a suitable man in the States you will definitely let us know whether you expect us to detail someone from our own staff. The man I have had in mind, as I have mentioned to you before, is Mr.

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JUN 10 1926

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Dr. North.

Garside whose furlough is due in any case next spring. I have not breathed a word of this either to him or to his dean as I naturally do not wish to disturb their minds unnecessarily, and it might prove that it was impossible to release him for this purpose. It is however absolutely clear to me that somebody must be found to do this work and found soon, and I am very anxious to have your advice in the matter.

✓
Your minute G60 regarding Mr. Moor is a little mysterious in view of Dr. Scott's letters, which would suggest that he has found it impossible to accept any such appointment. Would you please let me know how this matter actually stands.

Quote to Mrs Shaw
If I have ever appeared to criticise what has at times seemed to be a somewhat slow movement at the American end of this University you must please forget it, for your reputation for moving speedily is again vindicated. I have noticed with great admiration and delight that one "alternate" member of the Board of Governors has managed to get married between the second and final pages of your minutes. This beats anything that we can do in my country, and I would like to congratulate both the member and also Mrs. A. K. (Lucy Lepper) Shaw.

With kind regards.

Yours sincerely,

HB/GMH

W. G. Salme

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July 1925

Dr. North

I am very anxious to have your advice in this case. I have not yet decided a word of this either to him or to his... I have not yet decided a word of this either to him or to his... I have not yet decided a word of this either to him or to his...

Your advice regarding Mr. North is... I have not yet decided a word of this either to him or to his... I have not yet decided a word of this either to him or to his...

I have not yet decided a word of this either to him or to his... I have not yet decided a word of this either to him or to his... I have not yet decided a word of this either to him or to his...

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OFFICE OF THE PRESIDENT

18th June, 1926.

Dr. E. M. North,
150, Fifth Avenue,
New York.

INDEXED

Dr. H. H. Weir,
22, Furnival Street,
London, E.C.4.

Dear Dr. North and Dr. Weir,

The eighth annual meeting of the Field Board of Managers concluded its sessions two days ago and I am anxious to forward you without delay an advance copy of the minutes. These are already being sent to the press and as I understand that neither the North American nor British Section of the Board of Governors will be meeting again until September there does not seem any object in sending you mimeographed copies, as the printed copies should be in your hands long before that time.

We had as usual a certain amount of anxiety as to the possibility of securing a quorum, for although communications are far better than they were two months ago there is a great element of uncertainty which is preventing people from travelling. We succeeded however in securing a quorum and although the attendance was but small it was a representative and valuable meeting. We benefitted greatly from the presence of Dr. Chang Po-ling and Dr. E. W. Wallace, both of whom came at considerable inconvenience and who made invaluable contributions to our discussions. Dr. Chang Po-ling also gave the main address at our graduation ceremony and his fearless words and strong Christian testimony made a deep impression on that occasion. I will now deal with the minutes in the order in which they appear.

621. CO-OPTED MEMBERS. The names of these four gentlemen whom we have invited to become members of the Board are probably familiar to you. Mr. Sanford Chen is Dr. Wallace's associate and a man who is rendering great service to the whole cause of Christian education. We are inviting him in place of Dr. Wallace as the latter is leaving for furlough before our next Field Board meeting. Dr. Tao is one of the finest educational leaders in the country at the present time and one who takes a clear stand as a Christian. Dr. Y. Y. Tsu and Mr. Wells are of course old friends, the latter having for many years been principal of the Weihsien Middle School before being elected to the Chairmanship of the China Committee.

629. REPORTS OF ADMINISTRATIVE OFFICERS. I am sending to each of you a set of these reports and greatly hope you may find time to read them carefully and to bring before the Board of Governors matters which you

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consider of special importance. Owing to lack of funds we do not find it possible to print all these reports and that is why there is a certain amount of duplication in my own report of matters that are mentioned by the various deans. I am thinking this year, if funds permit, of including the report of the Dean of Women and some brief extracts from the reports of the administrative officers when printing my own ~~report~~ and am hoping that this may also be out of the press and in your hands before the sections of the Board of Governors have their next meeting.

630. CANDIDATES FOR DEGREES.

In the list now passed by the Field Board we have included the names of those who received degrees in January as well

as those upon whom they have just been conferred. This last group, you will be interested to hear, consists of seventeen, three of whom have been given the B.A., nine the B.Sc. and five ~~are~~ a new degree of B.Th. Dr. MacRae will be writing to you himself regarding the question which you have raised with respect to this degree. In view of the various practices which are current in different universities, the staff here feel quite clear that it is wiser to have this definite distinction and to give a Bachelorship in Theology rather than a B.A. in Religion to the man who takes what we call the undergraduate course of four years, reserving the B.D. for men who have already graduated prior to taking their special theological course. This brings our B.D. into line with Canadian practice.

Our graduation ceremonies passed off very happily this year. On Sunday we had the usual Baccalaureate service with the academic procession of the whole staff and graduates, led by our university choir, and a special service in the University Church. The only blot on this otherwise delightful custom is that it falls to the unhappy lot of the president to deliver the address, which does not come very easily at a time when he is busy with clearing up the work of the term and preparing for the meeting of the Board of Managers. Our regular capping day took place on the following Wednesday and was more of an official function. It was conducted with considerable dignity, the students having been rehearsed by their respective deans in what was required, and I think on the whole it passed off very well.

The whole question of degrees and diplomas is still in a somewhat transitional state and we shall probably need to take up the matter more fully in the coming term. Our present system by which some of our students secure diplomas and others degrees, for what is substantially the same course and the same set of examinations, is causing a good deal of heart burning, and I think we must explore the possibility of some

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more happy solution of this admittedly difficult period of transition.

✓635. REGISTRATION OF CHRISTIAN SCHOOLS AND COLLEGES.

As you may well imagine, the chief topic of discussion at this meeting was the question of Government registration, for although there hardly ex-

ists a government at the present time and conditions throughout the country are notoriously uncertain, we feel that it would be very poor statesmanship to take advantage of that fact and to wait until conditions are so established that we are presented with a demand that admits of little or no alternative. We have stated repeatedly that it is not the purpose of this institution to take advantage of what Dr. Wallace describes as "educational extraterritoriality" and to remain outside the government system by virtue of a foreign charter or a large foreign share of finance, and that provided registration can be secured under conditions which will not conflict with our conscientious principles we ought to go forward and initiate the necessary negotiations.

With reference to the first four conditions and the first half of the sixth the Field Board, as you will notice, are entirely in favour of our continuing our present policy of aligning ourselves with government requirements. To this end, as you will observe, they have passed a minute appealing to the missions to elect some Chinese representatives (as the A.P.M. and A.B.C.F.M. have already done) so that we may secure a Chinese majority on our Board of Managers as required under these new regulations. As a matter of fact if all who have been newly coopted this time accept the Field Board's invitation our membership will consist of 15 foreigners and 12 Chinese, so that it will only be necessary for two of the mission representatives to be Chinese instead of foreign for the majority to swing the other way.

The other requirement which we have not yet fulfilled under these first four conditions, namely that of a Chinese vice-president, is again under consideration, as you will see from minute 637. It is thought that if a suitable Chinese vice-president is not available we may possibly ask Dr. Li Tien-lu to become our acting vice-president, which I understand would be acceptable to the government authorities.

Most of the difficulty regarding the question of government registration has hinged round the fifth clause and the latter half of the sixth. Regarding the former, Dr. Chang Po-ling gave it as his strong conviction that that is not intended in the sense in which we foreigners usually interpret it, but is merely meant to convey that every school that wishes to register must have a true educational aim, and that education must not be subordinated to religious purposes.

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There has been great criticism of some mission schools on the ground that they are in charge of earnest evangelistic missionaries who openly admit that they have no real interest in education and are merely concerned with the religious influence on the students. It is that kind of school which the government ~~wish~~ to eliminate. And when one remembers that in spite of their financial stringency they invariably insist on all their own teachers possessing a full teacher-training diploma we must admit that they have a right to this position. A special committee appointed by the China Christian Educational Association has been working on this fifth clause for some time and has prepared a statement of aim which expresses frankly the purpose of a Christian school but states it in positive terms. This has been submitted to the educational authorities of one province who accepted it without a question in spite of the fact that one of the clauses in this statement of aim was: "to develop the highest form of personality by means of the sacrifice and spirit of service of Jesus Christ". If the central authorities will accept such a statement as that as the purpose of a Christian School or College I do not imagine that this fifth clause will create the difficulty that has been feared.

The other point of difficulty regarding the present regulations for registration is concerned with the latter half of the sixth clause, namely, that religious instruction should not be included amongst required subjects. That clause does not affect us in this university as we have placed our religious teaching on a voluntary basis as a matter of deliberate principle, but as we know there are a great number of missions which are very much perturbed on this issue, particularly as it affects primary and secondary schools, we had a long and serious debate on the whole question and I think one may say that both sides were very fairly and frankly put forward. The arguments in favour of required Biblical instruction were stated by some of our mission representatives, who argued with great cogency that when a mission helped to support a Christian university and to send students there they had the right to expect that such students would receive definite religious instruction, and that it would not be possible for any of them to get through the course without attending such classes. Some of the mission representatives would go even further and would consider that their attendance at religious services should also be required. The arguments on the other side were brought forward with great earnestness by Dr. Chang Po-ling. In the first place he gave it as his deliberate opinion that the present agitation against compulsory religious instruction, particularly in colleges and universities, is not a temporary or artificial movement but does represent a strong and deliberate feeling on the part of a great number of educators and students. This means that the very purpose for which a place like this exists is to a certain extent prejudiced in the minds of the students who come

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here and that any attempt at compulsion will necessarily deepen that attitude of prejudice. In the second place, he said that he feared sooner or later Christian institutions which retained compulsory religious instruction or attendance at services would have an explosion from their student bodies. This is more likely to happen in the progressive centres than in those parts of the country where national movements are less felt. It is also far more likely to occur in a college or university than in a school. In the third place, he said that he considered that if a mission was paying the whole expenses of a student to attend the university it had every right if it so desired to dictate to that student as to the courses of instruction which it desired him to follow and even to refuse to support him if he was unwilling to take such a curriculum. (Dr. Chang did not say that he would approve of them taking such action but admitted their right to do so). He felt, however, that this was the only place where compulsion could be employed if at all and that a university like this, receiving students of all kinds, some Christian, some non-Christian, some wholly or partially supported by missions, some entirely self-supporting, could not possibly exercise compulsion in a matter of this character when dealing with men and women of mature age. He reminded us that the object of our religious instruction or of our religious services was not merely the imparting of a certain amount of information, like history or mathematics, but was in a special way linked up with the religious purpose of the institution and that this purpose would only be fulfilled so far as we won our students by persuasion and not by compulsion.

I have reported these views at length because, as you doubtless know, Dr. Chang Po-ling is one of the most influential Christian educators in this country and takes a very fine position as a Christian man. I do not know of any Chinese who is unconnected with a mission college or university who is so deeply sympathetic towards the work of Christian higher education and so ready in every possible way to support it as Dr. Chang, and for that reason alone I feel that his views on this matter deserve great weight.

You will doubtless be hearing, and with perfect truth, that over a large section of the country the Chinese Christian Church is not in the least interested in government registration of schools or in some cases is actively opposed to it. That is a factor which naturally demands our thought when dealing with the general problem. There is, however, no doubt that in the larger student centres it is a very live question indeed. I had not been in Tsinan a week before I was tackled on it by the whole student body and I soon realised what a burning question it was among them.

As you will see from the minutes we do not anticipate anything like precipitate action. We are going to move for-

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ward so far as we are able to adjust our institution with government requirements and meantime we shall cooperate with the special committee of the China Christian Educational Association in anything which they may do in this matter. One question that needs to be cleared up before we register as a college would be the effect of such registration upon the mission middle schools. It was reported at one time that the graduates of an unregistered mission middle school would not be admitted to a college like this in the event of our being registered ourselves. This has since been denied and the last report is that such graduates would be admitted but that their diplomas on the completion of their course here would not receive the government stamp, seeing that their middle school diploma was similarly unregistered. All these matters are being looked into and we shall only proceed in so far as we have reason to believe that we are on safe ground.

636 to 638.

These minutes, as you will notice, are all in line with what had just gone before and

are intended as a means of strengthening Chinese cooperation in the administration of the University. We do not feel that the time has yet come when the Chinese language should be exclusively employed on the Field Board as that would weaken the contribution which is made by some of the foreign representatives. For example, Bishop Grose who represents the Methodist Episcopal Mission has only been in China two or three years and naturally cannot express himself freely in the language of the country, but as former president of a splendid American college his contribution is invaluable and the Chinese members would be the last to wish it impoverished.

✓ 639. UNIVERSITY RURAL SETTLEMENT.

I am quite sure that in view of the recent action of the Board of Governors you will both be interested in the

steps that are being taken here in order to correlate the work of the University more closely with that of the rural community. This matter has been before us in various forms for the last three or four years and a considerable number of isolated experiments have been made. They have not however been as satisfactory as we would have desired, largely because they were for the most part extra-curricular. For some weeks past we have had a special committee looking into this whole matter under the inspiring leadership of Dr. MacRae, and the report which was laid before the Field Board and of which I enclose copies, is the result of their work. You will notice that the salient point of their recommendations is the fact that under this proposed scheme the participation in active work for the rural community will be built right into our curriculum, students and staff alike participating in the work. In the case of the theological students, for example, although final action has not yet been taken, the present pro-

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posal is that one month of each term should be given to practical work at the rural settlement.

Another new departure in this scheme lies in the fact that it is an attempt to combine the various departments in the university in an effort to uplift the rural community. I am quite convinced from conversation with various students that one of the prime causes for their reluctance to work in the country, from which most of them as a matter of fact come, lies in a certain dread of the inertia and conservatism of the rural community. A man who graduates in theology, for example, is faced with the alternative of working in a city, with bustle and life and a more or less progressive church around him, or in the country, where problems abound but where he frankly does not know where to begin. It seems to us that what we want to do is to show such a man that it is possible for a Christian student of university training to do something for the country that the man of lesser advantages is unable to effect. His studies of sociology, of hygiene, of educational method, possibly of agriculture, can all be laid under contribution, and instead of being merely a pastor he can in fact become the servant of the whole community. It is no good our saying this sort of thing, we have got to demonstrate it, and the prime purpose of this new plan is that we should start work in one of more centres and without any elaborate buildings or expensive equipment should try to find out what we ourselves can do and what any of our graduates can similarly copy. This will of course require the presence of one or two members of staff all through the year in order that any experiments which are set on foot can be kept going when no university students can be there, but this is not only a necessary part of the scheme but is also one of the factors which, in my opinion, is likely to make it a success. For instead of being regarded as a side-show it will at once take its place as one of the chief forms of service.

I shall of course have occasion to write to you in fuller detail regarding these proposals later in the year when we have had the opportunity to work them out more fully in the various faculties, but I am anxious that you should have this preliminary report at once and should know in what direction our minds are working. I am also anxious to hear from you as to the possibility of securing special funds for the carrying on of work of this type without drawing upon our already overstrained budget. I cannot help feeling that this would be a possibility and it is also a necessity, for keenly as people are interested in this type of work not many of them would be willing to carry it out at the expense of other equally essential work which they are at present only barely able to finance.

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640. THE NURSING SITUATION.

There was no question before us at our Field Board this time which was treated with greater gravity than the matter of the nursing situation and the object of their adopting so long a minute was that the salient facts should be placed fully before the cooperating boards. It is my duty to draw the attention of the Board of Governors to the serious situation in which our work of nursing has fallen and which they will appreciate when they know that unless it is relieved the new hospital when erected will probably not be opened. I shall be writing to the cooperating boards on this question next week and will send to each of you copies of letters which affect your own respective sections. Meanwhile I would beg of you to use every effort to secure definite nursing appointments for us within the next few months. This is not a matter that can be left till next year. If we are to have nurses ready within eighteen months or two years, by which time the hospital should be up, they must, if new, be on the field before the end of this year in order to secure the language.

641. ✓ UNIVERSITY MIDDLE SCHOOL.

As you will see from the minute on this subject, we are making a definite start during the autumn towards the building up of the long-discussed university middle school. This sounds a little more ambitious than it really is, for what we are actually doing is to take the sub-freshman class which has hitherto been accommodated on this campus and putting it under its own staff in rented quarters, meanwhile using special class-rooms in Mateer Hall for their instruction. Whilst this may be the nucleus of a middle school it does not of course carry us very far, and you will notice that the Field Board of Managers express their disappointment that something further cannot be done. We are needing to run a complete senior middle school here and we simply must make provision also for girls. I have written so often on this subject that I can but ~~repeat~~ reiterate/ the urgency of the question and beg you to see what can be done to secure the necessary funds.

STAFF.

✓ I do not think these staff minutes require any note of explanation from me. The nomination of Dr. Shields to succeed Dr. Cochran ~~as~~ Dean of the School of Medicine is a unanimous one and in view of his fine record both in Nanking and here seemed to be entirely appropriate. He is loved by everyone and has an excellent influence with the students.

✓ The invitation to Miss Marjorie Rankin, if accepted, would come within the present A.P.M. quota.

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✓ 651-656. PROMOTION
EFFORTS.

You will notice from these minutes that the Field Board are greatly gratified by the steps which are being taken in America and Great Britain. The statements of financial needs which have been prepared in accordance with your request are the result of considerable care. The general statement, as you will notice, is arranged under the headings suggested in the minutes of the Board of Governors, but Miss Miner was anxious in addition to itemise the Women's Unit needs in the hope that the Women's Committee might be able to find possible donors.

✓ The one item to which I would specially refer comes under Minute 653, Memorial to the Rev. J. S. Whitewright. For several years past it had been one of Mr. Whitewright's dearest desires to complete the fine equipment of the Extension Department by the building of a large lecture hall in which evangelistic services, lectures, etc.etc. could be given. The largest hall of the Institute will only accommodate about 400 or 500 so that it is never possible to secure a big meeting such as could otherwise be easily obtained. The Field Board consider that there could be no more fitting memorial for Mr. Whitewright than the erection of this hall, for not only would it serve the general community as he desired but it would also be available for the university functions and large student gatherings, for which at present we have no suitable accommodation. I cannot help feeling that if this matter were rightly approached by means of an influential committee we ought to be able to secure a large portion of this money in this country from the many friends who have gone through the institute and from officials and others whose friendship Mr. Whitewright enjoyed. We need however the official endorsement of the Board of Governors before such an appeal can be made as it could not be confined to Chinese donors. I feel confident that this endorsement will be given and that you will also do what you can at the home base to give it wide publicity. We shall certainly need Mex. \$50,000 beyond the money already in hand, which consists of about Mex. \$9,000. I hope this matter can be taken up at a very early date for as a personal memorial it will lose much of its appeal unless it can be acted upon with promptitude.

659. ✓ NEW MEMBER OF THE
BOARD OF GOVERNORS.

As Dr. Fong Sec has been compelled through ill health to resign membership of the Field Board of Managers we are inviting Mr. Sung Hui Wu, one of our own graduates and present chairman of the Provincial Assembly of Shantung to take his place. I will write you again on this matter as soon as I have Mr. Sung's reply.

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Dr. North
Dr. Weir.

I fear this is a very long letter and not as concise as it would have been if it had not been written at the end of a somewhat exacting week. I am anxious however to get it off before going away for a few days holiday.

With kind regards.

Believe me,

Yours very sincerely,

Waldo Polue

HB/GMH
Enc.

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I fear this is a very long letter and not as concise as it would have been if it had not been written at the end of a somewhat exciting week. I am anxious however to get it off before going away for a few days holiday.

With kind regards.

Believe me,

Yours very sincerely,

Walter Dill

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SHANTUNG

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Shantung Christian University

June 25, 1926

President Harold Balme,
Shantung Christian University
Tsinan, China.

My dear Dr. Balme:

I enclose copies of two letters concerning the cooperation of the Church of the Brethren and the delay in Mr. Cassady's going to the field. I have done what I could to persuade Dr. Bonsack that the amount already raised for cooperation ought to be paid over this year and the cooperation go into effect even though Mr. Cassady may not be on the spot, but I do not seem to have had any effect upon the action of their Board. I hinted in my last letter that the enthusiasm of the students who have raised the money might diminish if they found that the Board was hanging onto it and not putting it to work at Tsinan. You will note that Dr. Bonsack and a member of his Board are going to visit the field, and if they do not both come back enthusiastic for Shantung I am sure it will not be the fault of anybody in the town of Tsinan.

Cordially yours,

Secretary, North American Section
Board of Governors
Shantung Christian University

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SHANTUNG

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Shantung Christian University

June 30, 1926

President Harold Balme,
Shantung Christian University
Tsinan, China.

My dear President Balme:

I find that I did not clearly understand the letter which Dr. Bonsack wrote to me, a copy of which I sent to you. He now writes under date of June 28th that the thousand dollars already raised is to go to Shantung, but that further cooperation is to depend upon the consideration of their China Mission and of the deputation which will go to the field in September.

He reports that the deputation will be Rev. J. J. Yoder, Vice-President of their Board, and himself.

There is a hint that the Mission has indicated a desire to cooperate with Yenching rather than Shantung. You may want this in mind in cultivating them.

I enclose herewith confirmation of cablegram we sent you yesterday with reference to the return of Garside. We have hung on this long in the hopes that someone would turn up here who would really meet the bill, and whose appointment here would make it unnecessary for us to take someone out of the work on the field.

We, however, felt that, as no one suitable had appeared and as, other things being equal, the most important element in the whole business was having someone who is vitally interested in the work of the University and who knows it thoroughly, it was best to send for Garside. We feel that, on the whole, in the permanent development of the University, the campaign of the next two or three years is going to be most vital.

We have suggested two years as a basis in the hope that during the two years we might find someone who would continue as a permanent secretary with the expectation that before the two years are up you would also come home for intensive campaign work. We will be ready to heartily welcome Mr. and Mrs. Garside, and we are expecting by September to have the Central Office in larger space so that there will be good room for him.

We are hoping within a couple of weeks to settle the matter of

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the English appointee. I enclose confirmation of our cablegram to you to which we have had your answer that we are to complete the contract with the English instructor. We have two or three good men in sight and will hope to get one of them quite soon.

I have also to acknowledge and appreciate deeply your energetic letter of May 24th as to the urgency of our campaign program. This is just the sort of thing we need to keep us at full speed.

You will understand, of course, that in sending for Garside, we are expecting also that he will come with full data and pictures, and the materials upon which literature may be shaped.

We also have your letter of May 7th concerning the understanding you have with Mr. Greene as to his approach to the Medical Board on our behalf. I note that you will write us again after discussing some of the phases of this matter with the members of the Medical faculty. We will present our appeal on the basis which you suggest undoubtedly. I presume such an appeal should be made with the definite endorsement as to its form by the North American Section of the Board of Governors. I am not sure whether we can get this action before September or not; we will certainly try to keep the ball rolling. The difficulty lies in the fact that during the month of July both Scott and Cochran will be away and I think it unwise to make any move without their active participation. In any case I should presume that the China Medical Board will not act until fall, and I will take the opportunity meanwhile to have some conversation with Miss Eggleston about it though, of course, Greene himself will be back in September.

Gordially yours,

Secretary, North American Section
Board of Governors
Shantung Christian University

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